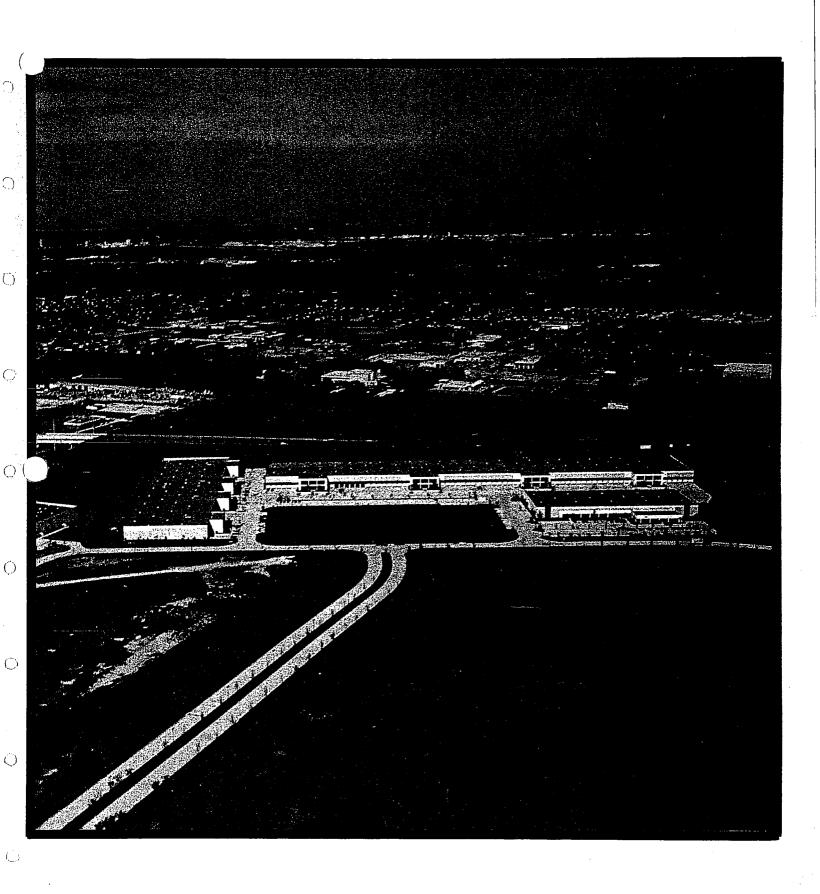
## SILO BEND INDUSTRIAL PARK TAMPA, FLORIDA

Potomac Realty Advisors 1010 North Glebe Road, Suite 800 Arlington, Virginia 22201 Telephone (703) 522-6200



Silo Bend Industrial Park Phase I Tampa, Florida

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#### I. INTRODUCTION

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#### POTOMAC REALTY ADVISORS

1010 North Glebe Road Suite 800 Arlington, Virginia 22201

703-522-6200

September 12, 1988

Real Estate Investment Committee Members United States Fidelity & Guaranty Company 100 Light Street Baltimore, Maryland 21202

Re: Silo Bend Industrial Park Tampa, Florida

Dear Sirs:

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Enclosed for your review is an Investment Report on Silo Bend Industrial Park, a partially built-out 146-acre industrial park developed by Trammell Crow Company in Hillsborough County, Florida. The proposed transaction includes a \$14,800,000 participating mortgage on three existing buildings and an \$11,390,000 land equity joint venture on the remaining 98.2 acres of land. Exhibit I-1 is the application which summarizes the proposed investment.

The Property -- The subject property consists of a partially built-out 146-acre industrial park on the southwest corner of S.R. 60 and U.S. 301 in Hillsborough County, Florida. The project has an excellent location with immediate access to all five of the area's major highways -- I-75, S.R. 60, U.S. 301, I-4 and the Crosstown Expressway. Security for the participating mortgage includes three multi-tenant bulk warehouses totaling 430,100 square feet that are 48% leased on 33 acres of land. Building I contains 69,800 square feet with an 18-foot clear ceiling height, a 180-foot bay depth, and 40-foot bay widths with 10 dock-high rear loading doors. Building II contains 223,500 square feet with a 22foot clear ceiling height, 200-foot bay depth and 40-foot bay widths with 56 dock-high front loading doors. Building III contains 136,800 square feet with 22-foot clear ceiling height, 160-foot bay depths and 40-foot bay widths with 29 dock-high front loading doors. The three buildings are constructed of tilt-up concrete with an aggregate finish. There are 349 parking spaces and both the parking and infrastructure construction are heavy duty concrete.

The purpose of the land joint venture is to develop the remaining 98.2 acres of land with the Trammell Crow Company over the next four or five years as the market permits. The land is zoned and approved for 1,193,882 square feet of building development which will consist of 620,882 square feet of bulk warehouse, 343,000 square feet of build-to-suit space, 200,000 square feet of service center, and 30,000 square feet of retail space. Due to the current softness in the service center market, we have analyzed the development exclusive of the service center space.

Real Estate Investment Committee Members USF&G
September 12, 1988
Page Two

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The majority of the land development budget of \$11,390,000 is in the land acquisition cost of \$8,425,000 or \$2.00 per square foot of land. The remainder of the budget consists of development costs of \$2,605,000, real estate tax costs of \$120,000 and financing fees of \$240,000.

The Market -- The Tampa-St. Petersburg-Clearwater area has been developing rapidly over the last four years as a distribution and service center market. Hillsborough County is the largest of the sub-markets supplying 16.5 million square feet or 51.9% of the total inventory. Approximately 7 million square feet (42%) has been developed since 1984. Annual absorption has averaged 1.4 million square feet for the same period of time. The industrial space inventory includes both high cube bulk warehouse and service center space.

I-75, the major north/south interstate that runs from Atlanta to Miami, was completed one and one-half years ago and has focused the market on the desirability of the I-75 corridor for distribution/warehouse use. There is a total of 2,853,258 square feet of high cube distribution warehouse space in the East of I-275 submarket with a total of 791,038 square feet of vacant space (28.0%). The vacancy includes 223,762 square feet at Silo Bend and 200,000 square feet vacated by General Electric's dissolved division. While the market is currently overbuilt, it is expected that strong absorption and lack of new construction should tighten the market substantially over the next 18 months. Net absorption has been 217,326 square feet for the first half of 1988 which equates to an annualized absorption of 434,652 square feet.

It is unlikely that new bulk/warehouse product will be built in the next two years as a result of escalation of land prices, lack of county sewer and water capacity and time required to satisfy environmental requirements. Currently there is no bulk warehouse under construction nor any immediate construction planned for the next quarter.

Silo Bend has been well-received in the market and enjoys the benefits of being an attractive product, in a well-designed industrial park that is well-located with excellent access and visibility. Silo Bend has absorbed 206,338 square feet in 12 months at an average of \$3.60 per square foot with a 10% discount on rents.

The Borrower/Partner -- The Borrower/Partner will be a limited partnership entity, the general partner of which will be TCC Tampa Industrial #2, Inc., a Florida corporation with limited partners Gary Harrod, Don Williams, and Joel Peterson. The limited partners, who have a combined net worth in excess of \$247 million, will personally master lease the project for a maximum period of 24 months.

Real Estate Investment Committee Members USF&G September 12, 1988 Page Three

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Trammell Crow Company is the largest real estate firm in the United States. They own and/or manage a diversified portfolio of commercial, residential and specialized real estate projects including 200 million square feet of commercial space. Crow is privately held by its 200 partners and employs more than 5,000 people. Its gross assets exceed \$13 billion. Crow opened its Tampa office in 1980 and has developed over 3 million square feet of industrial space, over 750,000 square feet of office space and over 473,000 square feet of retail space since that time.

The Risk and Return — The proposed investment structure includes a participating mortgage with an economic earnout and a master lease. The economic earnout will be realized by the developer if the rental rate on the unleased space exceeds \$3.75 per square foot at 95% occupancy. The full economic earnout (\$1,100,000) will be earned if the average rental rate is \$4.25 per square foot at 95% occupancy. Rental rates typically correspond to the percentage of office use. The developer is personally master leasing the project for a maximum period of 24 months in an amount sufficient to cover operating expenses and base debt service. This structure is designed to cover the Lender's major risk in this investment which is the possibility of near term over-supply of industrial product. The developer has the incentive to aggressively market the property in anticipation of a robust market while the Lender has the comfort that the participating mortgage is justified even if the market remains flat or deteriorates slightly.

The proposed participating mortgage has a 9.5% interest rate, and the annual cash flows and sale proceeds are split 50/50 with the Borrower. The expected yield assuming 5% inflation is 12% (7% real). A yield maintenance formula provides that the additional interest from sale proceeds will be sufficient to produce at least a 12% yield for the Lender.

In the proposed land joint venture, USF&G will be a 25% limited partner and will have a maximum financial exposure of \$11,390,000 (\$2.66 per square foot of land). All invested capital receives a 10% cumulative preferred return. In the event the unimproved property is sold to a third party, USF&G first receives the sum of its total invested capital and the accumulated and unpaid priority returns (referred to as the Development Release Price), then the sales proceeds are split 50/50 with the developer. If Crow develops the industrial buildings as expected, USF&G first receives the Development Release Price from the construction loan then 25% of the project's annual cash flow and cash proceeds from the eventual sale of the property. In addition, any permanent mortgage "overborrow" will be split 75/25 between Crow and USF&G.

Real Estate Investment Committee Members USF&G
September 12, 1988
Page Four

The proposed land joint venture format provides the following safeguards that reduce USF&G's risk in the proposed joint venture: USF&G will always be a limited partner, the required capital contributions each have maximum dollar amounts, no liens are allowed on the land, USF&G has no liability exposure on either the construction loan or the permanent mortgage and all equity capital and priority returns must be repaid within seven years. The market risk is the most significant risk of this project since the major profitability determinant is the date of construction commencement, which is also when USF&G will receive its Development Release Price. However, the market risks are minimized because new development is within an already successful existing industrial park, the track record and experience of the development team, and the fact that land prices have escalated to the point where construction of new bulk product is unfeasible at today's market rental rates. The most probable yield, which assumes construction will begin in 1989 and the buildings will be completed and leased by 1992, is estimated to be 16.8% assuming 5% inflation. This is sufficient return for the risks associated with this joint venture.

Overall, this is a Class A property with an excellent location in an expanding and maturing industrial/office market. The Developer has extensive experience and substantial net worth. The projected yield on the proposed participating mortgage is 12% assuming 5% inflation and the joint venture yield is estimated to be 16.8% under 5% inflation. These yields are attractive in today's financial market and provide an adequate return for the risks involved.

In conclusion, we feel that the risks in this investment are acceptable and that the expected returns are attractive. Therefore, Potomac Realty Advisors recommends that the Real Estate Investment Committee approve the commitment of \$14,800,000 and \$11,390,000 for the participating mortgage and land equity joint venture respectively under the terms and conditions outlined in Exhibit I-1.

Sincerely,

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Daniel B. Kohlhepp

President

## Exhibit I-1 APPLICATION LETTER

#### POTOMAC REALTY ADVISORS

1010 NORTH GLEBE ROAD
SUITE 800
ARLINGTON, VIRGINIA 22201

703-522-6200 July 18, 1988

Mr. Gary W. Harrod Regional Partner Trammell Crow Company 100 South Ashley Drive Suite 700 Tampa, Florida 33602

Re: Silo Bend Industrial Park Tampa, Florida

#### Dear Gary:

This letter summarizes the terms on which Potomac Realty Advisors is prepared to recommend to its client's Investment Committee that it authorize the issuance of a Commitment for a participating first mortgage loan on the Property described below:

Property:

Silo Bend Industrial Park, consisting of Silo Bend I, II, and III.

Location:

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The southwest corner of S.R. 60 and U.S. 301 in Hillsborough County (Tampa), Florida.

Real Property:

- Land Area: 33 Acres zoned UL-2 (Urban Land 2).
- \* Parking: 344 surface parking space or .8 per 1,000 rentable square feet.
- \* 3 buildings containing 430,100 net rentable square feet generally described in Exhibit A and as follows:

Silo Bend I -- a 69,800 square foot warehouse/distribution building with an 18-foot clear ceiling height, a 180-foot bay depth, and 40-foot bay widths with dock-high loading doors. The building has 11 dock doors and two personnel entrances.

Silo Bend II — A 223,500 square foot warehouse/distribution building with a 22-foot clear ceiling height, a 200-foot bay depth and 40-foot bay widths with 56 dock-high loading doors. There are eight front entrances to the building.

Mr. Gary W. Harrod July 18, 1988 Page Two

Silo Bend III - A 136,800 square foot warehouse/distribution building with a 22-foot clear ceiling height, 160-foot bay depths and 40-foot bay widths with 39 dock-high rear loading doors.

Personal Property:

All personal property owned by Borrower and used in connection with the improvements.

Borrower:

TCC Silo Bend II, Limited Partnership. The general partner will be TCC Tampa Industrial #2, Inc., a Texas corporation and the limited partners will be J. Donald Williams, Joel C. Peterson, and Gary W. Harrod.

Lender:

United States Fidelity & Guaranty Corporation.

Loan Amount:

\$14,800,000 (see Exhibit F).

Interest Rate:

9.5%

Amortization:

Not applicable, interest only.

Term:

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20 years

Call Option:

Lender may call the loan anytime after the 10th anniversary of initial funding upon 12 months written notice.

Prepayment:

- \* No prepayment before the 5th anniversary of initial funding.
- \* Prepayment fee of 5% of the outstanding loan balance in year 6, declining 1% per year to 1% in year 10 and thereafter.
- \* No prepayment fee if Lender exercises its call option, or the loan matures, or if prepayment occurs due to a total taking or total condemnation of the Property.
- \* No prepayment fee if Lender approves sale.

Recourse:

With the exception of the Master Lease, the Loan will be non-recourse to the Borrower and its Partners.

Mr. Gary W. Harrod July 18, 1988 Page Three

Additional Interest:

#### A. Operations:

Borrower shall pay Lender 50% of the annual net cash flow from the Property. The term "Net Cash Flow" shall mean the excess of (a) collected gross revenue over (b) the sum of (i) actual and approved capital and operating expenses for the Property and (ii) interest on the Outstanding Loan Balance. Additional interest payments are payable quarterly.

## B. Sale, Refinancing or Maturity:

If Borrower sells the Property in a bona fide sale, Borrower shall pay Lender 50% of the difference between (a) the net sales price for the Property (i.e. the gross sales price less sales expenses not to exceed 3% of the gross sales price) over (b) the Outstanding Loan Balance (less any accrued and unpaid interest).

#### Commitment Fee:

\$296,000; \$148,000 in cash which is earned upon acceptance of the Commitment, and \$148,000 in an unconditional irrevocable letter of credit in a form acceptable to Lender. The \$148,000 in an unconditional irrevocable letter of credit constitutes a standby fee which will be refunded to Borrower at permanent loan closing, and no additional commitment fee will be due from Borrower at closing.

#### Initial Funding:

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\$12,600,000. Initial funding will occur within 30 days after (a) receipt of the certificate of occupancy for all buildings, and (b) tenants listed in Exhibit B are in occupancy. Initial funding must occur within 60 days of the acceptance of the commitment.

Mr. Gary W. Harrod July 18, 1988 Page Four

#### Holdbacks:

A. Holdback for 1st
Generation Tenant
Improvements and
Leasing
Commissions:

\$856,000; the tenant improvements and leasing commissions holdback will be disbursed on a lease-by-lease basis as tenant improvements are completed for approved leases and as leasing commissions are paid pursuant to such leases.

The maximum funding will be \$3.73 per square foot up to 95% occupancy. At 95% occupancy any additional earned but unfunded holdback will be disbursed to the Borrower.

B. Interest, Real Estate Taxes, Insurance & Approved Operating Expenses:

\$244,000 will be placed into an interest bearing escrow account and will be disbursed monthly to cover the shortfall between income generated by the property and debt service at the agreed interest rate. The escrow will be completely disbursed when the annualized collected income from approved leases exceeds the sum of annualized approved operating expenses and annual interest payments for three consecutive months ("Breakeven").

Interest in the account will accrue to the Borrower and will be disbursed at breakeven or upon depletion of the account.

C. Economic Holdback:

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\$1,100,000; this holdback will be disbursed at a rate of \$9.99 per \$1.00 of annualized effective gross income in excess of \$1,538,203. Disbursements of the economic holdback shall be made quarterly or more frequently for sums exceeding \$25,000.

The economic holdback will be disbursed on the basis of effective rents. Lender will exempt a 10% discount (e.g. 3.6 months on a three-year lease, or six months on a five-year lease) from the calculation of effective rents. If the Borrower grants concessions in excess of 10%, Lender shall make an effective reduction in the annualized effective gross income used in the

Mr. Gary W. Harrod July 18, 1988 Page Five

computation for disbursements made pursuant to the economic holdback.

Discounts which occur before initial funding will be exempt from the 10% allowance. Exhibit C to this letter contains examples of effective rent calculations and the calculation of annualized effective gross income.

Borrower shall have 24 months after initial funding to earn out the Holdbacks. Disbursement of the economic holdback may occur after the 24-month earnout period if the leases were executed during the 24 months following initial funding. For purposes of determining the total disbursement, a final calculation will be made at the end of the 24-month earnout period.

#### Additional Loan Provisions:

A. Leases:

Lender shall have the right to review and approve all leases of the Property which differ from agreed-upon leasing standards.

B. Secondary Financing:

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Secondary financing is not permitted without Lender's prior written approval.

C. Right of First Offer:

If Borrower intends to sell or transfer any of the Buildings other than to the existing user at market value, it shall first offer such Building to Lender under the terms and conditions for which Borrower is willing to sell such Building. Such offer shall provide for payment in full in cash at closing only in United States dollars. The Lender shall have the option to purchase such Building from Borrower under such terms and conditions by giving Borrower notice of Lender's election within thirty (30) business days after receipt of Borrower's offer. Lender does not elect to purchase such Building within the thirty-business day period, then Borrower may sell such Building to a third party. Borrower shall not, however, sell such building at a lower price or on terms materially more favorable than those offered to Lender without first providing Lender the opportunity to purchase such Building at such lower price

Mr. Gary W. Harrod July 18, 1988 Page Six

or more favorable terms. Lender shall have the option to purchase such Building at such lower price or more favorable terms by giving Borrower notice of such election within fifteen (15) business days following receipt Borrower's offer of such lower price or more favorable terms. Lender shall be deemed to have elected not to exercise such option to purchase at such lower price or more favorable terms if Lender fails to respond within the fifteen-business day period. If Lender elects not to purchase such Building, then Borrower shall have the right to accept the offer of such third party and sell or transfer such Building in accordance with such offer. The net sales proceeds (i.e. the gross sales price less sales expenses not to exceed 3% of the gross sales price) from a partial sale shall be used first to reduce the Outstanding Loan Balance (including accrued and unpaid interest), and second to be split 50/50 between Crow and USF&G.

#### D. Budget Approval:

During the term of the Loan, Borrower shall submit to Lender annual operating and capital budgets for the Property for Lender's review and approval.

#### E. Master Lease:

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Don Williams, Joel Peterson, and Gary Harrod will personally master lease the project for a minimum period of 24 months or Breakeven, whichever occurs first. The Master Lease shall exclude all personal assets and 15% of all business assets of the above-named individuals. The rental rate for the master lease must be sufficient to cover operating expenses and base debt service. As third party leases are signed and tenants are in occupancy and paying rent, reduced will be the master lease correspondingly.

#### F. Due of Sale:

Neither the Property nor any interest in Borrower may be sold or otherwise transferred without Lender's prior written consent (except in accordance with Lender's Right of First Offer clause).

#### G. Management:

A management company satisfactory to Lender shall be designated by Borrower as the Property Manager. The Property Manager shall be entitled to earn current market management fees.

Mr. Gary W. Harrod July 25, 1988 Page Seven

#### Contingencies:

#### A. Engineering:

Crow will engage an engineer approved by USF&G to perform an inspection of the mechanical, electrical and structural components of the Property. USF&G reserves the right to review and approve the scope and substance of the inspection and USF&G must be satisfied with the results of the inspection. All costs associated with the engineering study, including without limitation, any deficiency items found during the inspection, will be paid by Crow.

## B. Environmental Report:

Receipt of an environmental study of the by a reputable engineer Property environmental firm acceptable to Lender which demonstrates to the Lender's satisfaction that there are no environmental hazards or hazardous or toxic materials existing upon or affecting the Property. The analysis will involve a physical inspection of the Property and a historic review of the previous uses of the land. In the event that the historic review indicates that toxic materials may exist in the soil, soil borings will be conducted at the Borrower's expense and the results will be analyzed by a laboratory. All costs associated with the environmental study will be paid by Crow.

#### C. Leases:

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USF&G reserves the right to review and approve all existing leases of the Property and to approve all future leases subject to agreed-upon leasing standards attached as Exhibit D. Any leases not conforming to agreed-upon leasing standards will require the written approval of Potomac Realty Advisors or such other party as may be designated by USF&G. Issuance of a commitment by USF&G is contingent upon the leases listed in Exhibit B being in full force and effect as of the initial disbursement date ("Initial Funding").

#### D. Land Joint Venture:

Crow's acceptance of USF&G's Partnership Agreement and other documents relating to the equity joint venture, the terms of which are outlined in Exhibit A. Mr. Gary W. Harrod July 25, 1988 Page Eight

E. Committee Approval: This Recommendation Letter must be approved by USF&G's Real Estate Investment Committee.

F. Due Diligence:

The commitment will be contingent upon Potomac Realty Advisors being satisfied with the results of its due diligence with respect to the Property.

G. Market Value Appraisal:

USF&G will receive a market value appraisal of the Property from an MAI-designated appraiser approved by USF&G stating that the market value of the Property assuming stabilized occupancy is at least \$16,450,000, the cost of which will be paid by Crow.

H. Title and Survey:

USF&G reserves the right to review and approve the condition of the title, insurance and the Property survey. All costs associated with the title, title insurance and survey will be paid by Crow.

I. Management and Leasing:

Execution of a Management and Leasing Agreement satisfactory to USF&G and Crow.

J. Closing Costs:

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All costs associated with the closing of the Property (and the land with respect to the equity joint venture), including USF&G's attorneys fees, will be paid by Crow.

K. Other Contingencies:

Such other contingencies as Lender reasonably require and which are consistent to prudent lending practices of institutional investors.

Mr. Gary W. Harrod July 25, 1988 Page Nine

If the terms outlined in this recommendation letter are acceptable, please sign below and return this letter with an application fee in the amount of \$50,000 by July 22, 1988. The application fee should be wired to a custodial account. Please call me for wiring instructions. The application fee will be returned if USF&G does not issue a commitment according to the terms outlined in this letter. The application fee will be earned by USF&G upon issuance of a commitment according to the terms outlined in this letter and the Commitment Fee will be reduced by \$50,000.

| Sincerely,                    | -171  | , 1    |
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| Edward B. Mo<br>Vice Presiden |       | 0      |
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Accepted:

TCC Silo Bend #2, Limited Partnership

By: TCC Tampa Industrial #2, Inc.

By: Name

Date

Title

#### Exhibit A

#### Silo Bend Industrial Park Tampa, Florida

This exhibit summarizes the terms on which Potomac Realty Advisors is prepared to recommend to its client's Investment Committee that it enter into a partnership with your firm to develop portions of the above mentioned property, subject to the terms and conditions of this letter.

Property:

Land Parcels II through VIII in Silo Bend Industrial

Park shown on Exhibit E attached (Development

Plan).

Location:

Silo Bend Industrial Park on the southwest corner of

S.R. 60 and U.S. 301 in Hillsborough County, Florida.

Land Area:

Total Land Area: Approximately 98.2 acres, which is

appropriately zoned and approved for 1,193,882

square feet of building development.

Development Plan:

The above-described land is to be developed in accordance with the development plan attached as Exhibit E. It is currently envisioned that 1,193,882 square feet of bulk distribution, service center, and commercial space will be built over the next four

years as the market permits.

Parties:

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An affiliate of the United States Fidelity & Guaranty Company (USF&G) and an affiliate of the Trammell Crow Company ("Crow"). The general partner will be TCC Tamps Industrial #2, Inc., a Florida corporation and the limited partners will be Gary W. Harrod, Don

Williams and Joel Peterson.

Ownership Structure:

A limited partnership in which Crow will be a general partner and USF&G will be a limited partner will take title to approximately 98.2 acres of land. The general partner will have a 75% ownership in the land partnership, and the limited partner will have a 25% ownership. Additional building partnerships will be formed with the same ownership percentages as each parcel of ground is developed.

#### Basic Responsibilities:

#### **USF&G**

USF&G will be a 25% limited partner in the land partnership and each building partnership, and will make an initial capital contribution of \$25 to each partnership. USF&G will make the following "special capital contributions" to the land partnership (see Exhibit F):

- 1. Land acquisition costs not to exceed \$8,425,000.
- 2. Development costs not to exceed \$2,605,000. Development costs will be funded as costs are incurred in accordance with an approved development budget. Fundings shall occur quarterly, and for amounts greater than \$25,000.
- 3. Annual real estate taxes on the undeveloped land which are not to exceed \$120,000 in aggregate over the term of the partnership.
- 4. Reasonable closing costs for all transactions. At the closing of the partnership agreement, a \$120,000 brokerage fee shall be paid to Northland Mortgage, and a \$120,000 partnership fee shall be paid to USF&G.

USF&G will not be asked or required to make any special capital contributions to the building partnerships until the later of (a) 95% occupancy is achieved or (b) completion of construction. USF&G is under no obligation to make additional capital contributions after that time. If USF&G declines to make a capital contribution, then the building partnership may borrow the required funds.

#### Crow

- 1. Crow will be a 75% general partner in the land partnership and each building partnership, and will contribute \$75 of initial capital to each partnership.
- 2. Crow is to receive a development fee of 3% of hard costs for the development of buildings.
- 3. Crow will manage the development and marketing of the remaining sites in a timely fashion in response to market opportunities.

- 4. Crow will earn a leasing commission of 4% for leases not involving an outside broker, and 2% for leases involving an outside broker.
- 5. Crow will receive a property management fee equal to the following percentages of collected rents: 3% for single-tenant buildings, and 4% for multi-tenant buildings.
- 6. Crow will make monthly reports to inform USF&G of the business activity of each partnership.
- 7. Crow will make at least quarterly distributions of all distributable proceeds.
- 8. Crow will provide cash flow reports monthly and full accounting reports annually.

#### Priority Returns:

The limited partner will receive a priority return of 10% per annum on the outstanding special capital which will accrue on a 365-day year.

#### Development Release Price:

Land parcels will be transferred from the land partnership to the building partnerships at the development release price which will be equal to (a) its acquisition cost (\$2.00 per square foot of land area), (b) its proportionate share of development costs, (c) its proportionate share of the priority returns attributable to special capital and (d) its proportionate share of the outstanding real estate taxes.

## Repayment of Special Capital:

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- 1. Release prices paid by the building partnerships to the land partnership will be designated to reduce the outstanding special capital.
- 2. Proceeds from land sales to third parties received by the land partnership will be utilized first to repay the outstanding special capital and then split 50-50 between the partners.
- 3. Sales proceeds received from building sales by the building partnerships will be used first to repay the outstanding special capital in the land partnership and then split 75% to the general partner and 25% to the limited partner.

- 4. "Overborrow" from permanent mortgages on buildings in the building partnerships will first be used first to repay any outstanding special capital in the land partnership and then split 75% to the general partner and 25% to the limited partner.
- 5. The cash flow from operations generated by properties in the individual building partnerships will be distributed 75% to the general partner and 25% to the limited partner. If a participating mortgage loan is obtained or an equity joint venture is entered into, the limited partner's interest in the partnership will not be diluted below 15% without its consent.

## Adjustment of Special Capital:

The partnership interests of the general partner and the limited partner in the building partnerships will be subject to adjustment if there is any outstanding special capital on the earlier of August 30, 1995 or the special capital on the earlier of August 30, 1995 or the termination of the partnership. If there is outstanding special capital at this time, the special capital must be repaid in any of the following, or a combination of the following methods:

- 1. The general partner can contribute capital to repay the outstanding special capital, or
- 2. The remaining land, if any, can be sold to repay the outstanding special capital, and any remaining proceeds, if any, shall be split 50/50 between the partners.
- 3. The equity ownership in the building partnerships based on the market values of the properties can be adjusted to repay the outstanding special capital.

#### Contingencies:

## A. Plans and Specifications:

USF&G reserves the right to review and approve the plans and specifications for all improvements, and to approve all major changes, modifications, or corrections to the plans during the construction period. USF&G has 15 business days following receipt of the "Front End" report from an approved inspecting engineer to approve or disapprove the plans and specifications, and major changes, modifications, or corrections. Failure to respond within 15 business days shall be considered an approval.

## B. Environmental Report:

Receipt of an environmental study of the Property by environmental reputable engineer or acceptable to Lender which demonstrates to the USF&G's reasonable satisfaction that there are no environmental hazards or hazardous or toxic materials existing upon or affecting the Property. The analysis will involve a physical inspection of the Property and a historic review of the previous uses of the land. In the event that the historic review indicates that toxic materials may exist in the soil, soil borings will be conducted at the Borrower's expense and the results will be analyzed by a associated with All costs laboratory. environmental study will be paid by Crow.

## C. Participating Mortgage:

Crow's acceptance of USF&G's Participating Mortgage and other loan documents relating to the existing buildings.

## D. Committee Approval:

This Recommendation Letter must be approved by USF&G's Real Estate Investment Committee.

#### E. Due Diligence:

The Commitment will be contingent upon Potomac Realty Advisors being satisfied with the results of its due diligence with respect to the Property.

## F. Market Value Appraisal:

USF&G will receive a market value appraisal of the vacant land on an "as-is" basis from an MAI-designated appraiser approved by USF&G stating that the market value of the land is at least \$10,500,000, the cost of which will be paid by Crow.

## G. Title and Survey:

USF&G reserves the right to review and approve the condition of the title, title insurance and the Property survey. All costs associated with the title, title insurance and survey will be paid by Crow.

#### H. Closing Costs:

All costs associated with the closing of the land, including USF&G's reasonable attorney fees, will be paid by Crow.

#### I. Land Sales:

USF&G reserves the right to approve all land sales to third parties. Failure to respond within 15 business days after receipt of the sales contract shall be considered approval.

## J. Permanent Financing:

USF&G reserves the right to approve all permanent financing in the building partnerships. USF&G agrees to be reasonable and timely in their response. Failure to respond within 15 business days after receipt of the financing proposal shall be considered approval.

#### K. Leasing:

USF&G reserves the right to approve all leases with terms and conditions outside the pre-approved leasing guidelines. Failure to respond within 15 business days after receipt of the proposed lease shall be considered approval. The leasing guidelines will be part of the joint venture agreement. Crow has the right to bind the partnership to leases that fall within the leasing guidelines.

## L. Management and Leasing:

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USF&G and Crow shall enter into a mutually agreeable management and leasing agreement.

Exhibit B RENT ROLL SILO BEND INDUSTRIAL PARK

| Renewal Options   | 1-5 Year at Market | None<br>40,000 SF Expansion Option | None                 | None         | None         |
|---|--------------------|------------------------------------|----------------------|--------------|--------------|
|   | 8/14/92 1-         | NC<br>2/28/89 40                   | 6/30/93 Nc           | 9/30/93 N    | 11/30/93 N   |
| Lease<br>erm (Mos.)   | 09                 | 12                                 | 09                   | 09           | 09           |
| Rental Rate Annual Annual Lease Expiration<br>Square Feet PSF Rent Escalations Term (Mos.) Date | None               | CPI                                | Bump in 3rd<br>\$CPI | CPI          | None         |
| Annual  | 200,750            | 40,000                             | 120,141              | 214,141      | 101,250      |
| Rental Rate<br>PSF  | \$3.65             | \$2.50                             | \$3.64               | \$3.50       | \$4.50       |
| Square Feet   | 25,000             | 16,000                             | 33,938               | 61,200       | 22,500       |
| Tenant  | (1) Harte Hanks    | (2) Mid-Continent<br>Cabinet       | (3) Georgia Pacific  | (4) Coast RV | (5) Citicorp |

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#### Exhibit C EFFECTIVE RENT EXAMPLES

The allowable rent concession is 10% of the total lease payments without the rent concession. Effective rent is calculated for various types of leases as follows:

#### **EXAMPLE ONE -- FLAT LEASE**

#### Assumptions:

Contract Rent:

\$12.00 PSF/Year

Lease Term: 3 Years

Rent Concession: .5 Year of Free Rent

#### Calculations:

| divided by: equals: less: equals: | Rent Concession (.5 Yr. X \$12 PSF/Yr) Total Rental Payments w/o Concession (3 Yrs. X \$12 PSF/Yr)  Rent Concession Given Allowable Concession Reduction in Contract Rent | \$ 6.00<br><u>36.00</u><br>16.67%<br><u>10.00%</u><br>6.67% |
|-----------------------------------|---|---|
| so that,                          | Contract Rent   | \$12.00/PSF/YR  |
| less:                             | Reduction in Contract Rent 6.67% X \$12.00  | .80<br>\$11.20/PSF/YR                                       |

#### EXAMPLE TWO -- STEP UP LEASE

| A corre | aptions:    |
|---------|-------------|
| ASSILI  | HIJI HUJUA. |
|         |             |

| Contract Rental Rate Year One | \$11.00 PSF |
|-------------------------------|-------------|
| Year Two                      | \$12.00 PSF |
| Year Three                    | \$13.00 PSF |
| Total Payments                | \$36.00 PSF |
| A 47                          |             |

Lease Term:

3 Years

.5 Year of Free Rent Rent Concession:

| Calculations: |  | \$ 5.50      |
|---------------|--|--------------|
|               | Rent Concession (.5 X \$11 PSF)            | •            |
| divided by:   | Total Rental Payments w/o Concession       | <u>36.00</u> |
|               | Rental Concession Given                    | 15.28%       |
| equals:       |  | 10.00%       |
| less:         | Allowable Concession                       | 5.28%        |
| equals:       | Reduction in Contract Rent                 | J.20 /0      |
| so that,      | Average Contract Rent *(36/3 Yrs.)         | \$12.00 PSF  |
| less:         | Reduction in Contract Rents (\$12 X 5.28%) | .63          |
| equals:       | Effective Rental Rate                      | \$11.37 PSF  |

Average Contract Rent is based on fixed rent increases over a maximum period of five years.

# Exhibit D LEASING STANDARDS (To Be Provided)

SILO BEND TRAMMELL GROW COMPANY SQUARE FEET 703,800 52,800 1,765,900 343,000 666,300 LAND USE SCHEDULE 20NICEP Build-to-suit when anchor is located. Integrate R&D into center development. COMMERCIAL EDUSTING TOTAL RED BULK - COMMERCIAL Payeded Phoese Development SILO BEND INDUSTRIAL PARK SQUARE FEET **DEVELOPMENT PLAN** R&D % Exhibit E BULK DETENTION 163,000 SQUARE FEET EXISTING DLDG. Beatlette Smit PEET FUTURE EXPAN. 180 SQUARE FEET WETLAND/MITIGATION

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## Exhibit F SILO BEND INDUSTRIAL PARK SOURCES AND USES OF FUNDS STATEMENT

| Sources | of | Fun | ds: |
|---------|----|-----|-----|
|---------|----|-----|-----|

Total Uses of Funds:

| Sources of Tunes.   |  |
|---|--|
| Participating Loan (USF&G) Land Joint Venture (USF&G)   | \$14,800,000<br>_11,390,000  |
| Total Sources of Funds  | \$26,190,000   |
| Uses of Funds:  |  |
| Construction Loan Payment Tenant Improvement and Commission Holdback Operating Expense Reserve Economic Holdback Future Principal and Interest Future Development Costs Vacant Land Real Estate Taxes Transaction Closing Costs Crow Equity Repayment | \$12,300,000<br>856,000<br>244,000<br>1,100,000<br>6,660,000<br>1,380,000<br>120,000<br>536,000<br>2,994,000 |
| Total Uses of Funds:  | \$26,190,000   |

#### POTOMAC REALTY ADVISORS

1010 NORTH GLEBE ROAD SUITE 800 ARLINGTON, VIRGINIA 22201

703-522-6200

August 26, 1988

Mr. Dutch Blauvelt Trammell Crow Company 100 South Ashley Drive Suite 700 Tampa, Florida 33602

Re: Silo Bend Industrial Park Tampa, Florida

#### Dear Dutch:

As we discussed today, the Additional Interest at Sale, Refinancing, or Maturity provision in our Application Letter dated July 18, 1988 will be modified to read as follows:

#### Additional Interest:

## B. Sale, Refinancing or Maturity:

If Borrower sells the Property in a bona fide sale, Borrower shall pay Lender 50% of the difference between (a) the net sales price for the Property (i.e. the gross sales price less sales expenses not to exceed 3% of the gross sales price) over (b) the Outstanding Loan Balance (less any accrued and unpaid interest), provided however, that Lender's annual yield (IRR) is equal to or greater than 12%. If Lender's yield is less than 12%, the Additional Interest will be increased to an amount that provides Lender with a 12% annual yield.

Please indicate your agreement with this change by signing below and returning a signed copy of this letter to me.

Mr. Dutch Blauvelt August 26, 1988 Page Two

Under separate cover I am sending you an exhibit which shows the calculation of the Minimum Additional Interest at Sale, Refinancing or Maturity. Please review and comment. I would like to include this exhibit in the coduments if you agree it is correct.

Thehegop

Sincerely,

Daniel B. Kohlhepp

President

Agreed:

TCC Silo Bend #2 Limited Partnership

By: TCC Tampa Industrial #2, Inc.

Name

5 20

Title

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#### Exhibit\_\_\_

## CALCULATION OF THE MINIMUM ADDITIONAL INTEREST AT SALE, REFINANCING OR MATURITY

The Minimum Additional Interest is that amount which must be paid to Lender at sale, refinancing or maturity so that Lender's annual yield (IRR) is equal to 12%. The Minimum Additional Interest is calculated as follows:

Lender's Initial Funding

- + Present Value of Lender's Subsequent Fundings @ 12%
- Present Value of Lender's Annual Base Interest Payment @ 12%
- Present Value of Lender's Annual Additional Interest from Cash Flow @ 12%
- Present Value of Any Loan Repayments @ 12%
- Present Value of the Outstanding Loan Amount @ 12%
- Present Value of Minimum Additional Interest
- x Compound of 1, 12%, to Date of Sale, Refinancing or Maturity
- = Minimum Additional Interest

If Minimum Additional Interest is greater than 50% of the difference between (a) the net sales price for the property (i.e. the gross sales price less sales expenses not to exceed 3% of the gross sales price) over (b) the Outstanding Loan Balance (less any accrual or unpaid interest), then the Additional Interest Due shall be the Minimum Additional Interest.

The calculation of the Minimum Additional Interest is algebraically stated below where:

IF<sub>0</sub> = Initial Funding

SF<sub>t</sub> = Subsequent Funding in Loan Year t

.12 = Discount Rate or Required Minimum Yield

n = Number of Years from Loan Closing to Sale, Refinancing, or Maturity

BI<sub>t</sub> = Base Interest Collected in Loan Year t

AIt = Additional Interest Collected in Loan Year t

R<sub>t</sub> = Loan Repayment (if any) in Loan Year t

OLB<sub>n</sub> = Outstanding Loan Balance in Loan (date of sale, etc.) Year n

 $MAI_n$  = Minimum Additional Interest needed to provide a 12% yield (IRR) to Lender at Sale

(1) Present Value of the Loan Disbursed @ 12% = Present Value of the Cash Benefits Received @ 12%

(2) 
$$IF_0 + \sum_{t=1}^{n} \frac{SF_t}{(1+.12)^t} = \sum_{t=1}^{n} \frac{BI_t + AI_t + R_t}{(1+.12)^t} + \frac{OLB_n}{(1+.12)^n} + \frac{MAI_n}{(1+.12)^n}$$

Rearranging Terms,

(3) 
$$IF_0 + \sum_{t=1}^{n} \frac{SF_t}{(1+.12)^t} - \sum_{t=1}^{n} \frac{BI_t + AI_t + R_t}{(1+.12)^t} - \frac{OLB_n}{(1+.12)^n} = \frac{MAI_n}{(1+.12)^n}$$

So That,

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(4) 
$$MAI_n = (1 + .12)^n$$
  $IF_0 + \sum_{t=1}^n \frac{SF_t}{(1 + .12)^t} - \sum_{t=1}^n \frac{BI_t + AI_t + R_t}{(1 + .12)^n} - \frac{OLB_n}{(1 + .12)^n}$ 

### Numerical Example

#### Assumptions:

| Initial Funding Subsequent Fundings Base Interest Rate Base Interest Payments Additional Interest From ( | =<br>=<br>=<br>=<br>Cash Flow | \$10,000<br>0<br>9.5%<br>950  |
|--|-------------------------------|-------------------------------|
| Year 1<br>Year 2<br>Year 3<br>Year 4<br>Year 5   | =<br>=<br>=<br>=              | 0<br>100<br>100<br>100<br>100 |
| Annual Loan Repayments Net Sales Price in Year 5 Outstanding Loan Balance at Sale in Year 5              | =                             | 0<br>15,000<br>10,000         |

#### Calculation of Minimum Additional Interest

| +      | Lender's Initial Funding Present Value of Lender's Subsequent Fundings Present Value of Base Interest Payments   | 10,000   |
|--------|--|--|
|        | Year 1: 950 x $1/(1.12)^1$<br>Year 2: 950 x $1/(1.12)^2$<br>Year 3: 950 x $1/(1.12)^3$<br>Year 4: 950 x $1/(1.12)^4$<br>Year 5: 950 x $1/(1.12)^5$   | (848.21)<br>(757.33)<br>(676.19)<br>(603.74)<br>(539.06) |
| -      | Present Value of Additional Interest from Cash Flow  Year 1: $0 \times 1/(1.12)^1$ Year 2: $100 \times 1/(1.12)^2$ Year 3: $100 \times 1/(1.12)^3$ Year 4: $100 \times 1/(1.12)^4$ Year 5: $100 \times 1/(1.12)^5$ | (79.72)<br>(71.18)<br>(63.55)<br>(56.74)                 |
| -      | Present Value of Annual Loan Repayments Present Value of Outstanding Loan Balance at Sale Year 5, 10,000 x 1/(1.12) <sup>5</sup>   | (0)<br>( <u>5,674.27)</u>                                |
| =<br>X | Present Value of Minimum Additional Interest at Sale<br>Compound Amount of 1, 12%, 5 Years: (1.12) <sup>5</sup><br>Minimum Additional Interest Due   | 630.01<br><u>1.76234</u><br>1,110.29*                    |

### Calculation of Minimum Additional Interest (Continued)

Test: Is Minimum Additional Interest Due equal to or greater than 50% of cash proceeds?

Is MAI  $\geq$  .50(15,000 - 10,000) ?

Is  $1,100.29 \ge 2,500$ ? No

Therefore, Additional Due at Sale = 2,500.

\* Note: To check the validity of this calculation, the Lender's yield (IRR) can be calculated separately as follows:

| Yea              | r   | 0        | 1        | 2        | 3        | 4        | 5                              |
|------------------|---|----------|----------|----------|----------|----------|--------------------------------|
| -<br>-<br>+<br>+ | Initial Funding Subsequent Fundings Base Interest Additional Interest               | (10,000) | 0<br>950 | 0<br>950 | 0<br>950 | 0<br>950 | 0<br>950                       |
| + Lo             | from Cash Flow Loan Repayments Outstanding Loan Balas Minimum Additional Ir at Sale |          | 0        | 100      | 100<br>0 | 100      | 100<br>0<br>10,000<br>1,110.29 |
|                  | Lender's Cash Flow  | (10,000) | 950      | 1,050    | 1,050    | 1,050    | 12,160.29                      |

Lender's Yield (IRR) = 12.0%

#### II. THE PROPERTY

#### II. THE PROPERTY

#### A. INTRODUCTION

The Silo Bend Industrial Park is a partially built-out 146-acre industrial park on the southwest corner of S.R. 60 and U.S. 301 in Hillsborough County, Florida, part of the Tampa Metropolitan Area. The existing buildings include three multi-tenant bulk warehouses totaling 430,100 square feet on 33 acres of land. Building I contains 69,800 square feet with an 18-foot clear ceiling height, a bay depth of 180 feet, a bay width Building II of 40 feet and 10 dock-high rear loading truck doors. contains 223,500 square feet with a 22-foot clear ceiling height, a bay depth of 200 feet, a bay width of 40 feet and 56 dock-high front loading truck doors. Building III contains 136,800 square feet with a 22-foot clear celing height, a bay depth of 160 feet, a bay width of 40 feet and 29 dock-high front loading truck doors. In addition, Crow developed a 142,000 square foot build-to-suit warehouse on 14.7 acres of land for McKesson Corporation which is not part of this investment.

The remaining 98.2 acres of land is zoned and approved for a total of 1,193,882 square feet of building development. The Trammell Crow Company plans to develop 620,882 square feet of bulk warehouse, 343,000 square feet of build-to-suit, 200,000 square feet of service center, and 30,000 square feet of retail space over the next four years as the market permits.

The existing three buildings are 48% leased to six tenants at an average rental rate of \$3.60 per square foot. The average lease term is approximately 48 months, and the average lease expiration date is August 1992. Absorption for the three speculative warehouses has averaged 17,000 square feet per month.

#### B. LOCATION

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Silo Bend is located within the recently completed booming I-75 designated growth corridor. The I-75 corridor, which is projected to have a 200% population increase by the year 2020, is a 36-mile span of interstate highway that runs from north of Atlanta to Miami. Planning for this corridor was done through the combined efforts of the public and private sectors. The corridor is to be a 21st century "linear city" with more than 95 million square feet of planned commercial development including business parks, research centers, hotels, retail and industrial developments, as well as more than 25,000 new multi and single family residential units. The key feature of the corridor is its planned transportation infrastructure which includes a fully developed grid sytem of support roads in an effort to keep short-trip traffic off the interstate, avoiding the traffic problems and subsequent deterioration now experienced by I-275. In addition, plans call for development of light and heavy rail systems as well as the enlarging of Vandenberg Airport (the local corporate/private airport). The other driving force of the corridor is its proximity to the University of South Florida which has 30,000 students and is located in the Northwestern area of the I-75 corridor and is one of the largest and fastest growing urban universities in the Southeast.

Silo Bend enjoys both excellent location and access within the corridor. The project is strategically located with immediate access to all five of the area's major highways -- I-75, S.R. 60, U.S. 301, I-4, and the Crosstown Expressway. This ease of access greatly enhances Silo Bend's competitive position in the market. Specifically, the project is at the southwest corner of S.R. 60 and U.S. 301. S.R. 60 is the major truck route into Tampa from the east. The project has excellent visibility from both U.S. 301 and the Crosstown Expressway. S.R. 60 intersects I-75 with a full cloverleaf interchange approximately one mile east of Silo Bend. Exhibits II-1 through II-4A show access and location.

### C. ADJACENT LAND USES

Exhibits II-4A and II-4B are aerial photographs of Silo Bend Industrial Park and the surrounding area. The property is bounded on the east by U.S. 301 and on the south and west by the Crosstown Expressway. To the south are farms and small single family homes, and to the west are owner/user industrial buildings and service center space. Directly north of the subject are older industrial bulk warehouses. Directly east of the subject across U.S. 301 is a 40-acre tract of land that is zoned for 400,000 square feet of industrial space.

### D. THE SITE

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The entire site for Silo Bend has a gross land area of 145.9 acres. Allocation of the land is is 33 acres to the existing spec warehouse buildings, 14.7 acres to the McKesson Corporation building (which is not part of this transaction), and 98.2 acres to be developed with 1,193,800 square feet of additional space (see Exhibit II-5).

The site is basically rectangular is shape and has two wetland areas. The wetland areas are in the northwest corner of the site and total 9.5 acres. The wetland areas have been addressed with the construction of an attractive combination of detention ponds on the western boundary and northeastern corner of the site. The site is zoned properly for its current and proposed uses and has met with all environmental requirements. The site has sewer and water available from the City of Tampa. The combination of environmental clearance and sewer/water availability gives this project an edge over some of the existing competitive sites and all future competition. Environmental requirements are time consuming and often difficult to obtain. Hillsborough County currently has a sewer moratorium for development east of I-75 which forces developers to use on-site sewage treatment systems.

The subject site has four points of access: one from S.R. 60, two from U.S. 301, and one from Palm River Road (a two-lane rural road). These four access points put Silo Bend at a competitive advantage, allowing distribution trucks greater manuverability and easier access to the park. Plans call for parking ratios of .8 spaces per 1,000 square feet of

warehouse and 5 spaces per 1,000 square feet of retail space.

### E. THE IMPROVEMENTS

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The three speculative warehouse buildings contain a total of 430,100 square feet. Silo Bend I contains 69,800 square feet with an 18-foot clear ceiling height, a bay depth of 180 feet, a bay width of 40 feet, and 10 dock-high rear loading truck doors. Silo Bend II contains 223,500 square feet with a 22-foot clear ceiling height, a bay depth of 200 feet, a bay width of 40 feet and 56 dock-high front loading truck doors. Silo Bend III contains 136,800 square feet with a 22-foot clear ceiling height, a bay depth of 160 feet, a bay width of 40 feet and 39 dock-high front loading truck doors. Exhibits II-6A, II-6B, II-7A, II-7B, II-8A and II-8B are renderings and floor plans of the buildings.

All three buildings are constructed of tilt-up concrete panels 7-1/2 inches thick with an aggregate finish. Each building is color coded with accent bands on the tilt wall. The roof system is three-ply built-up aluminum emulsion. Silo Bend I has R-10 roof insulation while Buildings II and III have no insulation.

The typical footing size is 12 inches deep and 32 inches wide. The typical floor slab is 5 inches thick with a 125 psi live load. The window size varies although it is typically 4 feet wide by 6 or 9 feet high and 1/4 inch thick. Column spacings in Silo Bend I and II are 40 feet wide by 40 feet deep. In Silo Bend III they are 40 feet wide by 36 feet deep. The buildings all have roof mounted package HVAC units which are installed individually for the tenants. Silo Bend II and III have rear exhaust fans. All three buildings are protected by sprinkler systems.

The parking lot's typical pavement thickness is 12-inch compacted subgrade with 5-inch non-reinforced 3,000 psi concrete. The concrete material used in the parking lots and roads is superior to the asphalt material typically used in the competitive projects. It is specifically designed to endure the weight and traffic load requirements of distribution warehouse useage. There are currently a total of 349 parking spaces (.8 spaces/1,000 square feet) on the site. Building pictures and floor plans are detailed in Exhibits II-4B through II-8B.

The current development plan, as reflected in Exhibit II-5, calls for the development of five bulk warehouse buildings totaling 620,882 square feet in the northern and western portions of the site adjacent to the three existing buildings. The five service center buildings will be constructed in the southeastern portion of the site. The build-to-suit buildings can be either bulk warehouse or service center. The retail will be constructed in the southeastern corner of the site where it will benefit from visibility and access directly from U.S. 301. The development plan calls for the construction of these facilities in approximately equal amounts over the four years 1989-1992, with the retail space projected for development in 1990. Design and construction quality of the new buildings will be similar to that of the existing buildings.

### F. SOURCES AND USES OF FUNDS

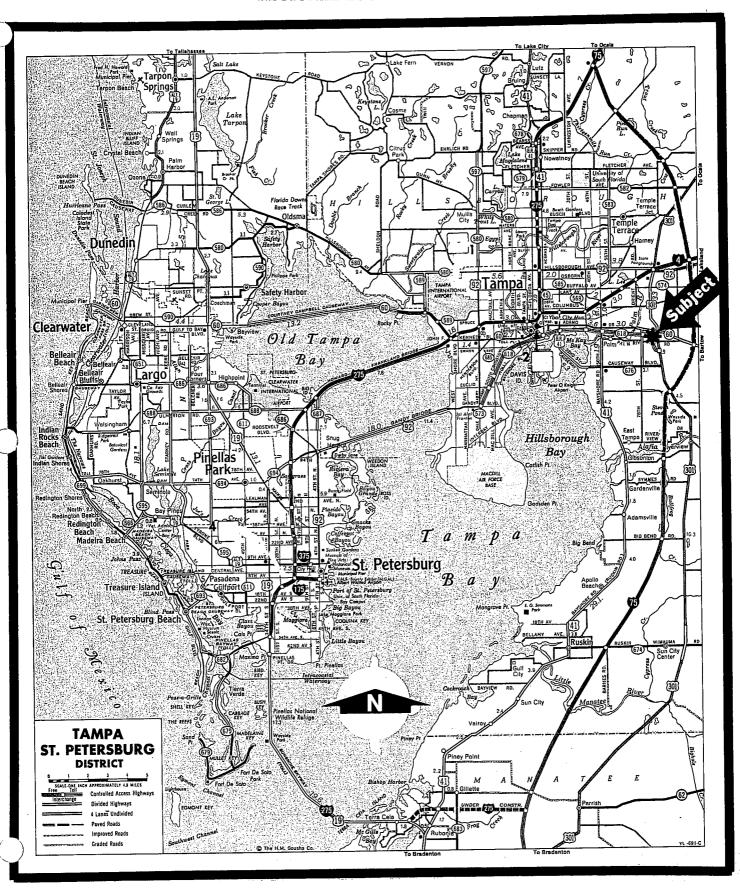
A sources and uses of funds statement is presented in Exhibit II-9. USF&G will provide the capital sources of \$26,290,000 which will be broken down between a participating mortgage of \$14,800,000 on the three existing bulk buildings, and an equity land joint venture on the remaining land of \$11,390,000. The participating loan includes a yield maintenance provision, and the land equity joint venture includes a cumulative preferred return feature.

The individual uses of funds are shown in Exhibit II-9. The major categories on a per building square foot basis for the participating mortgage include: \$6.71 per building square foot for land acquisition, \$7.16 per building square foot for infrastructure and site preparation, \$9.88 per building square foot for building shells, \$2.79 per building square foot for tenant finish and leasing commissions, and \$5.87 per building square foot for soft costs. Major categories for the land development include: \$7.06 per building square foot for land acquisition, \$2.18 per building square foot for existing infrastructure and future land development costs, and \$.30 per building square foot for real estate taxes and closing costs.

### G. CONCLUSION

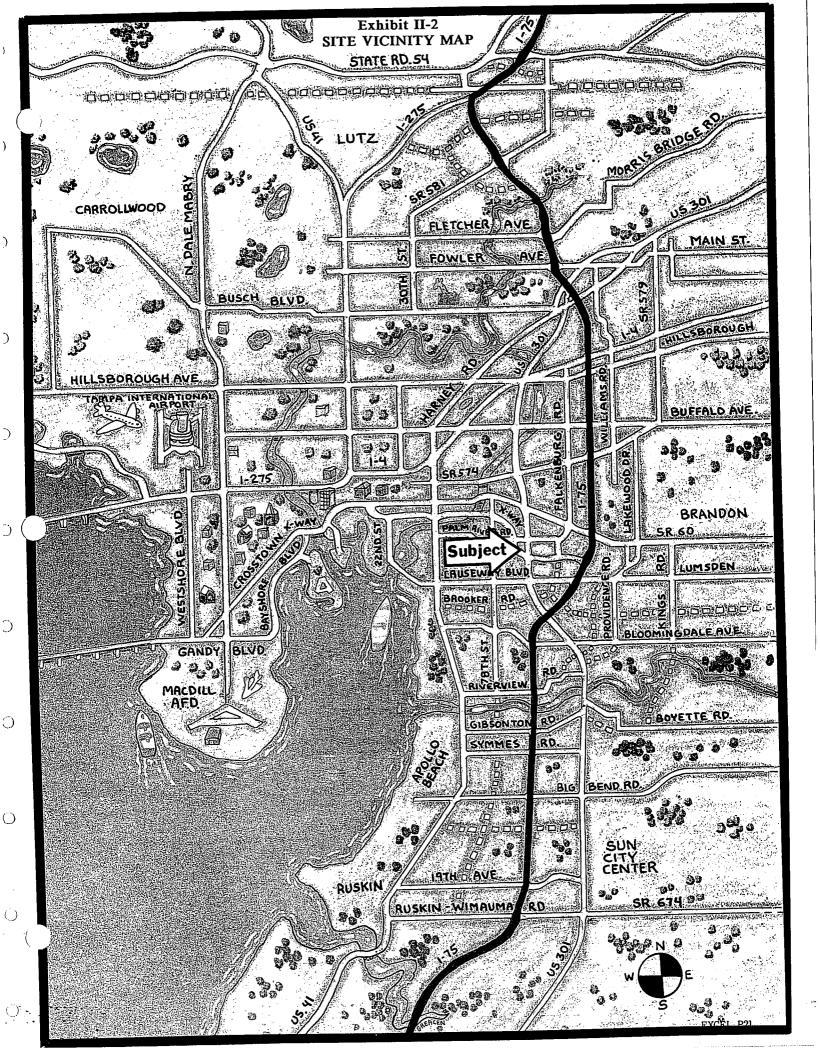
Silo Bend is a partially built-out, 48% leased Class A industrial park. The property is well positioned to compete due to its excellent location, accessability, visibility and superior design. The buildings stand out from the competition due to their quality of construction and their location within a well-designed park setting. Rising land prices due to the recently completed construction of I-75 offers Silo Bend protection against construction of future bulk warehouse space.

Exhibit II-1
REGIONAL LOCATION MAP

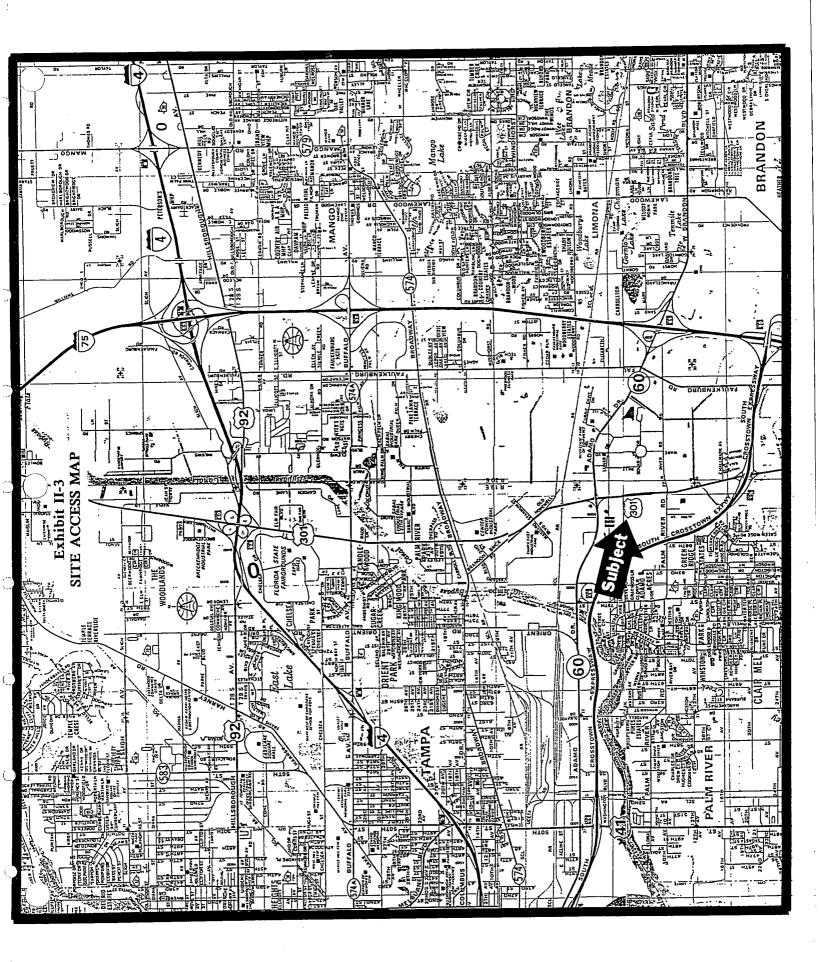


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CROSSTOWN EXPRESSWAY SILO BEND SILO BEND INDUSTRIAL PARK AERIAL PHOTOGRAPH ADAMO III **ADAMO II** 



 $\subset$ AERIAL PHOTOGRAPH SILO BEND INDUSTRIAL PARK Exhibit II-4B

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SOUARE FEET 343,000 703,800 52,800 1,765,900 666,300 LAND USE SCHEDULE Integrate R&D into center development. TRAMMELL Compai Build-to-suit when anchor is located. COMMERCIAL EXISTING TOTAL R&D BULK - COMMERCIAL Pregeded Phosed Development SILO BEND INDUSTRIAL PARK 3QUARE FEET R&D 19 R&D 7/"/83 Exhibit II-5 SITE PLAN BULK DETENTION 153,000 SQUARE FEET EXISTING OLDG. 182,000 SQUARE FEET FUTURE EXPAN. 150 PEET IE 140,400 BOUARE FEET WETLAND/MITIGATION

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Exhibit II-6A RENDERING - BUILDING I

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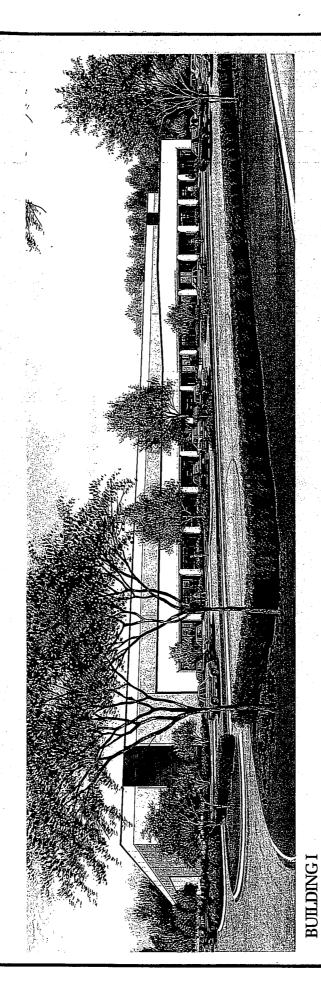
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S I L O M B E N D



 $(\tilde{\phantom{a}})$ 180. .05  $(\tilde{\ })$ () COURT £3  $(\hat{\ })$ OFFICE AREA [] 53 TRUCK FLOOR PLAN - BUILDING 1 SKYLIGHTS-40.D []  $\bigcirc$ 360  $\mathbb{C} \times$ C 40.W CONCRETE **C**3 ()C BUILDING I 69,800 Square Feet ()**C**3 ()(\_) **DETENTION POND** 

Exhibit II-7A RENDERING OF BUILDING II

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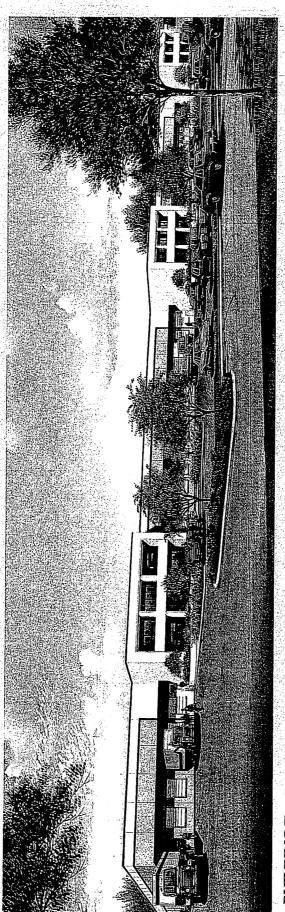
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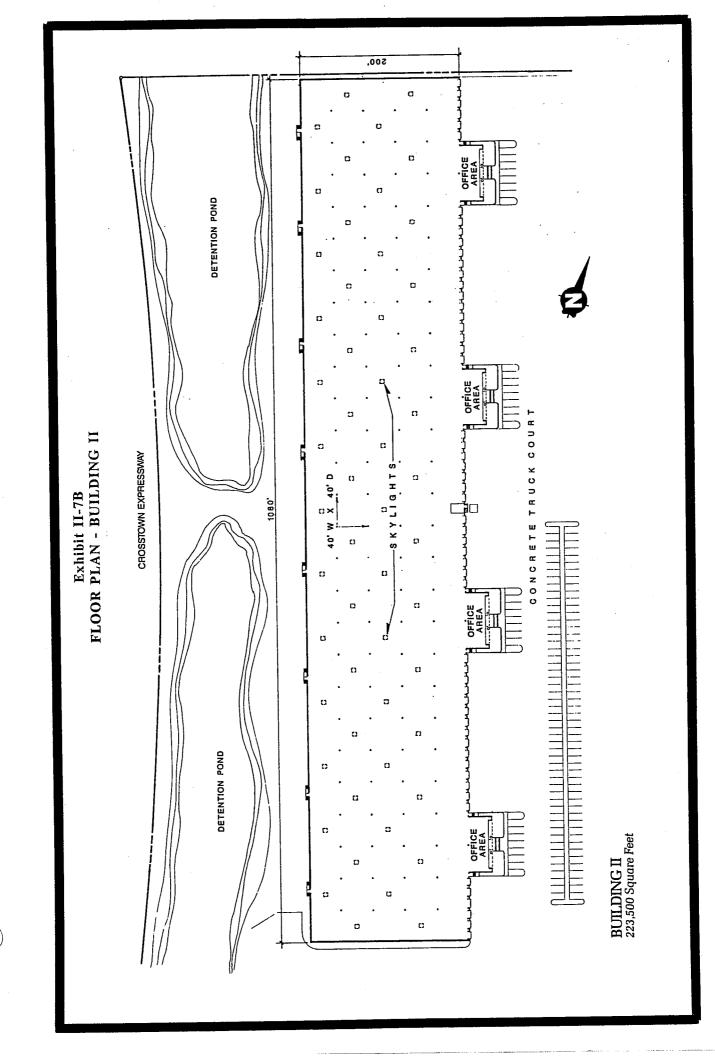
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BUILDING II

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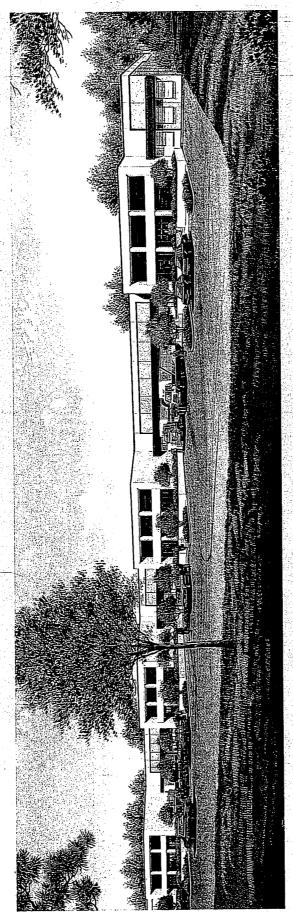
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Exhibit II-8A RENDERING - BUILDING III

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BUILDING III

S + C = O = E = O = D

CROSSTOWN EXPRESSWAY DETENTION POND 180, Exhibit II-8B FLOOR PLAN - BUILDING III COURT 720' CONCRETE BUILDING III 136,800 Square Feet **C**3 c)

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# Exhibit II-9 SOURCES AND USES OF FUNDS

# Participating Mortgage - Buildings 1,2, and 3 (33 Acres, 430,100 Square Feet of Existing Building)

| Sources   |  |   | PSF<br><u>Bldg.</u>   |
|---|--|---|---|
| ·   |  |   |   |
| Participating Mortgage (USF&G)  | \$14,800,000   | \$  | 34.41   |
| <u>Uses</u>   |  |   |   |
| Land Acquisition  | 2,887,847  |   | 6.71  |
| Allocated Infrastructure  | 936,560  |   | 2.18  |
| Site-Specific Infrastructure  | 591,491  |   | 1.38  |
| Site Work   | 1,548,349  |   | 3.60<br>9.88  |
| Building Shells   | 4,249,450  |   | 2.01  |
| Construction Interest   | 862,503  |   | 2.79  |
| Tenant Finish Allowance   | 1,200,000<br>1,300,000   |   | 3.02  |
| Interest Reserve  | 480,452  |   | 1.12  |
| Architect and Engineering   | 440,010  |   | 1.02  |
| Legal, Administrative, and Fees   | <u>303,338</u>   |   | .71   |
| Landscape and Marketing   |  |   |   |
| Total   | \$14,800,000   | \$  | 34.41   |
| Land Join   |  |   |   |
| (98.2 Acres, 1,193,882 Square   | reet of Proposed Building)   | DCE   | PSF   |
|   | •  | PSF   |   |
| Sources   |  | Land  | Bldg.   |
| Sources  Joint Venture Equity (USF&G)   | \$11,390,000   |   |   |
|   | \$11,390,000   | <u>Land</u>   | Bldg.   |
| Joint Venture Equity (USF&G) <u>Uses</u>  | \$11,390,000<br>8,425,000  | <u>Land</u>   | <u>Bldg.</u><br>\$9.54<br>7.06                                  |
| Joint Venture Equity (USF&G)  Uses  Land Acquisition  |  | <u>Land</u><br>\$2.66                                     | <u>Bldg.</u><br>\$9.54  |
| Joint Venture Equity (USF&G)  Uses  Land Acquisition Infrastructure (In Place)  | 8,425,000<br>1,105,000   | \$2.66<br>\$1.97<br>26                                    | <ul><li>Bldg.</li><li>\$9.54</li><li>7.06</li><li>.93</li></ul> |
| Joint Venture Equity (USF&G)  Uses  Land Acquisition  | 8,425,000<br>1,105,000<br>336,000                                  | Land<br>\$2.66<br>1.97<br>.26                             | 9.54<br>7.06<br>.93   |
| Joint Venture Equity (USF&G)  Uses  Land Acquisition Infrastructure (In Place) Future Development Cost Extend Kelsey Rd. to US 301 Access Road off Kelsey   | 8,425,000<br>1,105,000<br>336,000<br>144,000                       | 1.97<br>.26<br>.08  | 9.54<br>7.06<br>.93<br>.28<br>.12                               |
| Joint Venture Equity (USF&G)  Uses  Land Acquisition Infrastructure (In Place) Future Development Cost Extend Kelsey Rd. to US 301 Access Road off Kelsey Kelsey to Polar River Road  | 8,425,000<br>1,105,000<br>336,000                                  | Land<br>\$2.66<br>1.97<br>.26                             | 9.54<br>7.06<br>.93   |
| Joint Venture Equity (USF&G)  Uses  Land Acquisition Infrastructure (In Place) Future Development Cost Extend Kelsey Rd. to US 301 Access Road off Kelsey Kelsey to Polar River Road Master Detention Pond and  | 8,425,000<br>1,105,000<br>336,000<br>144,000<br>120,000            | 1.97<br>.26<br>.08<br>.03<br>.03                          | 9.54<br>7.06<br>.93<br>.28<br>.12<br>.10                        |
| Joint Venture Equity (USF&G)  Uses  Land Acquisition Infrastructure (In Place) Future Development Cost Extend Kelsey Rd. to US 301 Access Road off Kelsey Kelsey to Polar River Road Master Detention Pond and Environmental Mitigation   | 8,425,000<br>1,105,000<br>336,000<br>144,000                       | 1.97<br>.26<br>.08  | 9.54<br>7.06<br>.93<br>.28<br>.12                               |
| Joint Venture Equity (USF&G)  Uses  Land Acquisition Infrastructure (In Place) Future Development Cost Extend Kelsey Rd. to US 301 Access Road off Kelsey Kelsey to Polar River Road Master Detention Pond and Environmental Mitigation Associated Piping, Under-   | 8,425,000<br>1,105,000<br>336,000<br>144,000<br>120,000            | 1.97<br>.26<br>.08<br>.03<br>.03                          | 9.54<br>7.06<br>.93<br>.28<br>.12<br>.10                        |
| Joint Venture Equity (USF&G)  Uses  Land Acquisition Infrastructure (In Place) Future Development Cost Extend Kelsey Rd. to US 301 Access Road off Kelsey Kelsey to Polar River Road Master Detention Pond and Environmental Mitigation Associated Piping, Underdrains, Plantings, Sod,   | 8,425,000<br>1,105,000<br>336,000<br>144,000<br>120,000            | 1.97<br>.26<br>.08<br>.03<br>.03                          | 9.54<br>7.06<br>.93<br>.28<br>.12<br>.10                        |
| Joint Venture Equity (USF&G)  Uses  Land Acquisition Infrastructure (In Place) Future Development Cost Extend Kelsey Rd. to US 301 Access Road off Kelsey Kelsey to Polar River Road Master Detention Pond and Environmental Mitigation Associated Piping, Underdrains, Plantings, Sod, Irrigation, Storm Control                                     | 8,425,000<br>1,105,000<br>336,000<br>144,000<br>120,000<br>550,000 | Land<br>\$2.66<br>1.97<br>.26<br>.08<br>.03<br>.03        | 9.54 7.06 .93 .28 .12 .10 .46                                   |
| Joint Venture Equity (USF&G)  Uses  Land Acquisition Infrastructure (In Place) Future Development Cost Extend Kelsey Rd. to US 301 Access Road off Kelsey Kelsey to Polar River Road Master Detention Pond and Environmental Mitigation Associated Piping, Underdrains, Plantings, Sod, Irrigation, Storm Control Structures                          | 8,425,000<br>1,105,000<br>336,000<br>144,000<br>120,000<br>550,000 | Land<br>\$2.66<br>1.97<br>.26<br>.08<br>.03<br>.03<br>.13 | 89.54 7.06 .93 .28 .12 .10 .46                                  |
| Joint Venture Equity (USF&G)  Uses  Land Acquisition Infrastructure (In Place) Future Development Cost Extend Kelsey Rd. to US 301 Access Road off Kelsey Kelsey to Polar River Road Master Detention Pond and Environmental Mitigation Associated Piping, Underdrains, Plantings, Sod, Irrigation, Storm Control Structures Annual Real Estate Taxes | 8,425,000<br>1,105,000<br>336,000<br>144,000<br>120,000<br>550,000 | Land<br>\$2.66<br>1.97<br>.26<br>.08<br>.03<br>.03<br>.13 | 89.54 7.06 .93 .28 .12 .10 .46                                  |
| Joint Venture Equity (USF&G)  Uses  Land Acquisition Infrastructure (In Place) Future Development Cost Extend Kelsey Rd. to US 301 Access Road off Kelsey Kelsey to Polar River Road Master Detention Pond and Environmental Mitigation Associated Piping, Underdrains, Plantings, Sod, Irrigation, Storm Control Structures                          | 8,425,000<br>1,105,000<br>336,000<br>144,000<br>120,000<br>550,000 | Land<br>\$2.66<br>1.97<br>.26<br>.08<br>.03<br>.03<br>.13 | 89.54 7.06 .93 .28 .12 .10 .46                                  |

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III. THE MARKET OVERVIEW

### III. THE MARKET OVERVIEW

#### A. INTRODUCTION

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The Tampa Bay Region consists of six counties including Hillsborough, Pinellas, Manatee, Sarasota, Pasco, and Polk. The area is first in Florida and second in the Southeast (next to Atlanta) in terms of population and is projected to become the nation's 19th most populous market area with more than 2 million residents by 1989.

As a resort area with a large retiree population, the economy of the Tampa Bay area was historically dominated by the service and trade sectors. In an effort to strengthen and diversify the economy, the counties have been actively recruiting new industry to the area. Employment is especially strong in the fields of high technology, finance, medicine, and hotel and restaurant management employment. In addition, Tampa Bay was one of only 13 U.S. metro markets to add more than 10,000 wholesale trade employees between 1980 and 1986.

Currently, Florida's high-tech industry is growing at a faster rate than it is in any other state in the nation. Florida ranks seventh in the United States and first in the Southeast in both the number of high-tech companies and high-tech employees. It is projected to rank third or fourth by the year 2000. Exhibits III-2A and III-2B show historical vacancy rates for bulk warehouse product nationally and in the Tampa Bay area.

### B. THE TAMPA BAY INDUSTRIAL MARKET

Hillsborough and Pinellas Counties are currently third in the state in terms of high-tech employment and are gaining new firms at the rate of 16% per year. Major high-tech employers include: IBM, Honeywell, GTE, Reflectone, Inc., and Interconics. In 1987 corporate firms from outside the area relocating and expanding in the market accounted for more than one-third of the leasing volume. Corporate activity in Hillsborough County in general and in the I-75 corridor in particular has been very strong recently. Between 1970 and 1984 the number of industrial firms increased 91%. Currently occupations utilitizing industrial and warehouse distribution space account for approximately 17% of the county's total employment. If this share of industrial employment remains constant, then 3,330 to 4,200 new jobs will be created annually between 1988-1995, which should create a demand for an additional 2.3 to 2.9 million square feet of industrial and warehouse distribution space. Exhibit III-2 shows historical construction and absorption figures for business parks in Hillsborough County.

As shown in Exhbit III-1, Hillsborough County has a total inventory of 16.6 million square feet of Business Park space. Business Park space includes both service center/R&D and distribution/warehouse space. The county is divided into two sub-markets which are defined as "West of I-275" and "East of I-275" respectively.

The West of I-275 submarket contains 5,500,000 square feet of business park space of which 593,800 square feet is vacant (10.8%). There is 77,000 square feet under construction of which none is pre-leased. Absorption for the first quarter of 1988 was 139,400 square feet, excluding pre-leased space, or 557,600 square feet on an annualized basis. This submarket is the older of the two and has very little land left for new development.

Silo Bend is located in the East of I-275 submarket. This submarket is the larger of the two, and consists of 11,100,000 square feet of existing business park space of which 2,400,000 million square feet is vacant (22%). There is 800,000 square feet under construction of which 67% is preleased. Absorption for the first half of 1988 was 600,000 square feet, excluding pre-leased space, or 1.2 million square feet on an annualized basis.

### C. COMPETITIVE PROPERTY SURVEY

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As shown in Exhibits III-3 and III-4, approximately 2,853,258 square feet of bulk warehouse space (including Silo Bend) located in the East of I-275 submarket is competitive with the subject property. There is 791,038 square feet currently available indicating a 28% vacancy rate (including Silo Bend). Completion of 43% of the product has taken place since 1985 and Silo Bend represents 15% of the total supply and 35% of the supply completed since 1985.

Overall, absorption has been strongest in the bulk distribution/warehouse product. Net absorption for the first six months of 1988 among the competitive properties was 217,326 square feet or 434,652 square feet on an annualized basis. The sbsorption figure for the first half of 1988 would have been 417,326 square feet or 834,652 on an annualized basis, however, 200,000 square feet of space had to be netted out of the total due to General Electric vacating 200,000 square feet of space due to a plant shut down. Silo Bend has leased 206,000 square feet in the last 12 months reflecting a lease-up pace of 17,000 square feet per month. Silo Bend captured approximately 20% of the market share in the past twelve months.

The field of competitive bulk industrial developers has narrowed greatly over the last year. The competitive projects listed in Exhibit III-3 were, for the most part developed by Corporex, Vantage, Turner and Crow. Corporex, motivated by internal economic problems, is trying to sell its exitsting product. Vantage is no longer building new product, and constricting due to national economic problems, and the Turner Company is in the process of being sold. Crow remains as the only significant developer with a consistent and dominant market presence.

There is no new product currently under construction nor any projected to be constructed in the near future. While construction of bulk

warehouse takes only six months, escalating land prices are making bulk warehouse construction economically infeasible. The closest site zoned for development of bulk space is located across U.S. 301 directly to the east of the subject. The New Jersey-based developer has been very secretive about his development plans, but Coldwell Banker's leasing agents have indicated that he will employ Coldwell Banker personnel to develop and lease service center product. No commencement date for development is known. The other site is a 900-acre parcel located approximately five miles south of Silo Bend at the southwest corner of the intersection of I-75 and the Crosstown Expressway. This is owned by Robert Wooley, who is still formulating his development plan and is likely to be delayed as a result of environmental issues.

The strength of the bulk warehouse market is expected to increase as construction of new space becomes infeasible due to the increase in land prices that is occuring as a result of the completion of I-75. If absorption remains constant and no new space is constructed, then the existing vacant space will be absorbed over the next 22 months.

Rental rates are typically quoted on a split basis between office and warehouse. Higher rental rates typically equate to higher office uses. Average blended rates for the competitive properties range from a low of \$3.15 (NNN) per square foot to a high of \$4.41 (NNN) per square foot. Rental concessions typically found in the market offer free rent equal to one month per year of lease term.

### D. LAND PRICES

The biggest deterrent to new construction of bulk space is escalating land costs. Large acreages of raw land sell for \$2.00 to \$4.00 per square foot raw, and smaller improved building sites sell from \$3.00 to \$6.00 per square foot. There have not been a large number of completed land sales recently due to anticipation in the market created by the completion of the I-75 corridor and the increase in land value projected to occur with it. Higher land prices drive developers to build service center or office space, however market softness for those product types creates a certain near-term reluctance to close land sale transactions. Silo Bend's raw land cost of \$2.00 per square foot and finish cost of \$2.69 per suqare foot compares favorably to land prices in the market, particularly with its competitive advantages of location, access and visibility.

### E. CONCLUSION

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Although the overall business park market is currently oversupplied, the bulk warehouse market is much more solid. Absorption is projected to remain strong while supply is expected to diminish with escalating land costs. Silo Bend should benefit greatly from its location within the rapidly growing I-75 corridor. It is located in a well established business park that has already proven its ability to capture more than its market share of tenants. Construction of future phases of Silo Bend should benefit from its comparatively low land basis.

## Exhibit III-1 TAMPA BAY BUSINESS PARK MARKET

|                                | Existing Space<br>(Square Feet) | Existing Vacant Space (Square Feet) | %<br>Vacant    | Space<br>Under<br>Construction | % Under<br>Construction<br>Pre-Leased | Net Quarterly<br>Absorption** |
|--------------------------------|---------------------------------|-------------------------------------|----------------|--------------------------------|---------------------------------------|-------------------------------|
| HILLSBOROUGH                   |                                 |                                     |                |                                |                                       |                               |
| West of I-275<br>East of I-275 | 5,500,000<br>11,100,000         | 593,800<br>2,400,000                | 10.8%          | 77,000<br>613,000              | 0.0%<br>67.0%                         | 139,400<br>186,300            |
| Total                          | 16,600,000                      | 2,993,800                           | 18.0%          | 690,000                        | 59.5%                                 | 325,700                       |
| PINELLAS<br>+ Gateway Only     | 9,900,000<br>5,400,000          | 1,700,000<br>836,000                | 17.2%<br>15.5% | 534,500<br>234,100             | 51.0%<br>36.0%                        | 164,700<br>79,600             |
| MANATEE                        | 1,100,000                       | 206,600                             | 18.8%          | 89,000                         | 57.0%                                 | 81,000                        |
| SARASOTA                       | 1,400,000                       | 145,000                             | 10.4%          | 77,000                         | 100.0%                                | 79,200                        |
| PASCO                          | 311,500                         | 39,000                              | 12.5%          | 6,800                          | 100.0%                                | 20,000                        |
| POLK                           | 2,700,000                       | 338,500                             | 12.5%          | 503,000                        | 35.0%                                 | 223,400                       |
|                                | 37,411,500                      | 5,422,900                           | 14.5%          | 1,900,300                      |                                       |                               |

Source: The Maddux Report

<sup>\*\*</sup> Net quarterly absorption includes signed leases at existing buildings within business parks only. It does not include pre-leasing at buildings under construction.

<sup>+</sup> Gateway includes business parks east of U.S. 19, roughly between Roosevelt and Gandy Boulevards.

### Exhibit III-2

# BUSINESS PARK ABSORPTION FOR HILLSBOROUGH COUNTY 1984-1988

|      | Year     | Hillsborough Total (S.F.) | East of<br>I-275 | West of<br>1-275 |
|------|----------|---------------------------|------------------|------------------|
|      | 1984     | 1,100,000                 |                  |                  |
|      | 1985     | 1,500,000                 |                  |                  |
|      | 1986     | 1,430,000                 | 800,000          | 630,000          |
|      | 1987     | 1,260,000                 | 700,000          | 560,000          |
| 1988 | (6 Mos.) | 810,000                   | 600,000          | 210,000          |

# BUSINESS PARK CONSTRUCTION FOR HILLSBOROUGH COUNTY 1984-1988

| Hillsborough Total (S.F.) | East of<br>I-275                                     | West of<br>I-275   |
|---------------------------|--|--|
|                           |  |  |
| 11,100,000                |  |  |
| 900,000                   | 7,700,000  | 4,300,000  |
| 2,100,000                 | 1,500,000  | 600,000  |
| 1,500,000                 | 1,000,000  | 500,000  |
| 900,000                   | 800,000  | 100,000  |
|                           | Total (S.F.)  11,100,000 900,000 2,100,000 1,500,000 | Total (S.F.) I-275  11,100,000 900,000 7,700,000 2,100,000 1,500,000 1,500,000 1,000,000 |

# BUSINESS PARK VACANCY FOR HILLSBOROUGH COUNTY 1984-1988

|          | Hillsborough         | East of   | West of   |
|----------|----------------------|---|---|
| Year     | Total (%)            | 1-275   | I-275   |
|          |                      |   |   |
| 1984     | 23%                  |   |   |
| 1985     | 17%                  | 16%   | 18%   |
| 1986     | 19%                  | 21%   | 16%   |
| 1987     | 19%                  | 22%   | 13%   |
| (6 Mos.) | 18%                  | 22%   | 11%   |
|          | 1984<br>1985<br>1986 | Year Total (%)  1984 23% 1985 17% 1986 19% 1987 19% | Year Total (%) I-275  1984 23% 1985 17% 16% 1986 19% 21% 1987 19% 22% |

\* Figures are for Hillsborough County in total and for the two submarkets East and West of I-275.

Source: The Maddux Report

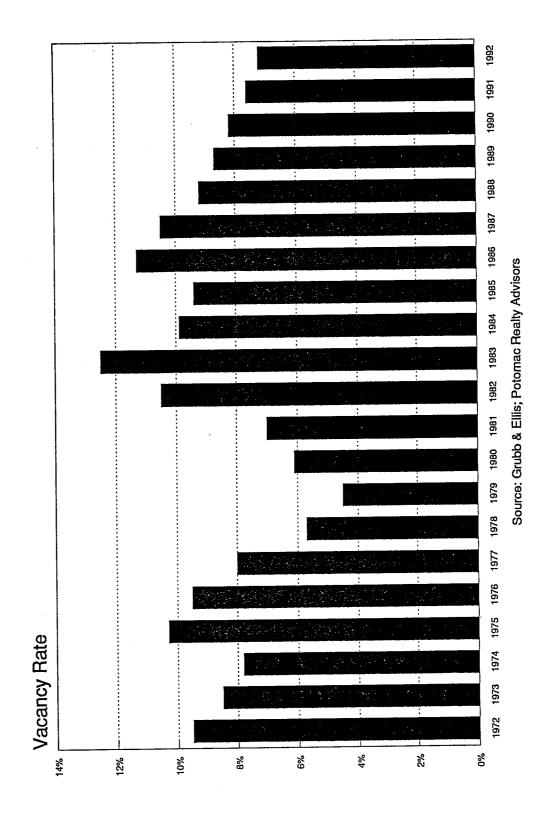
Potomac Realty Advisors

VACANCY IN WAREHOUSE/DISTRIBUTION SPACE U.S. ANNUAL AVERAGE **EXHIBIT III-2A** 

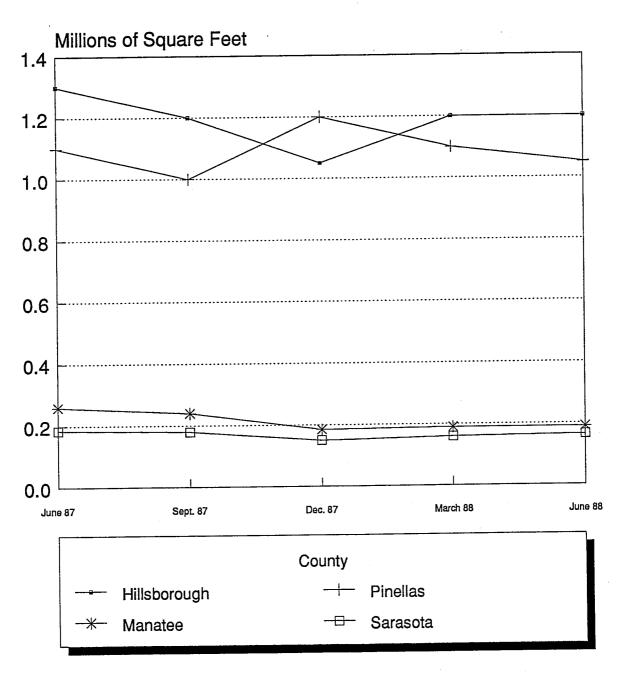
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### EXHIBIT III-2B ANNUAL BUSINESS PARK ABSORPTION RATE TAMPA BAY AREA



Source: Maddux Report; Potomac Realty Advisors

# Exhibit III-3 COMPETITIVE PROPERTY SURVEY

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|                |  |                   |               |              | :                   |                 |             | Rental Rates |            |  |
|----------------|--|-------------------|---------------|--------------|---------------------|-----------------|-------------|--------------|------------|--|
| ₩ap #          | f Property Name and Address                  | Year<br>Completed | Developer     | Size<br>S.F. | Available<br>(S.F.) | Vacancy<br>Rate | Warehouse C | Office       | Blended    | Comments   |
| <del>-</del>   | Sabal I<br>3502 Riga Boulevard               | 1981              | Trammell Grow | 24,200       | 5,040               | 50%             |             |              | \$4.41 (a) | Located 2-1/2 miles northeast of subject<br>\$4.41 (a) Textured paint tilt-up; front load;<br>older product; inferior location<br>and quality; not part of an integrated<br>office park. |
| . <del>-</del> | Sabal II<br>9203 King Palm Drive             | 1981              | Trammell Crow | 93,842       | 14,000              | 15%             |             |              | \$3.15 (в) | \$3.15 (a) Same comments as above. Land for sale in Sabal is at the \$5-8 psf (including infrastructure) necessitating office rather than industrial use.                                |
| -              | Sabal III<br>9201 King Palm Drive            | 1986              | Trammell Crow | 139,316      | 32,936              | 24%             |             |              | \$3.37 (a) | \$3.37 (a) Aggregate tilt up product. Otherwise same comments as above.  |
| 8              | Adamo I<br>5120 East Adamo Drive             | 1985              | Trammell Crow | 132,800      | 24,800              | 18%             |             |              | \$3.28 (a) | Tilt-up aggregate; inferior location<br>\$3.28 (a) poor access, traffic problem; front load<br>buildings.  |
| 2              | Adamo III<br>8020 East Adamo Drive           | 1986              | Trammell Crow | 92,800       | 0                   | <b>%</b> 0      |             |              | \$3.44 (a) | \$3.44 (a) Aggregate tilt-up; 3-5% office build out; pre-leased in 1985.   |
| м              | Parke East<br>Hillsborough Ave. & Harney Rd. | 1985              | Corporex      | 80,000       | 44,000              | 55<br>%         | \$3.25 (q)  | \$9.25 (q)   | \$3.56 (q) | \$3.56 (q) Located 5-6 miles north of subject.<br>Office 5% of total space; poorly<br>and ugly; bad access and turn radius.  |
| 4              | East Gate<br>Buffalo Ave. & 1-4              | 1983              | Corporex      | 83,000       | 28,000              | 33%             | \$3.50 (q)  | \$10.00 (q)  |            | Located 1/2 mile east of subject. Stucco tilt-up, rear load; fewer truck doors than Silo Bend; high C.A.M. costs; Mid-Continent tenant left this project and moved to Silo Bend.         |

# Exhibit III-3 COMPETITIVE PROPERTY SURVEY (Continued)

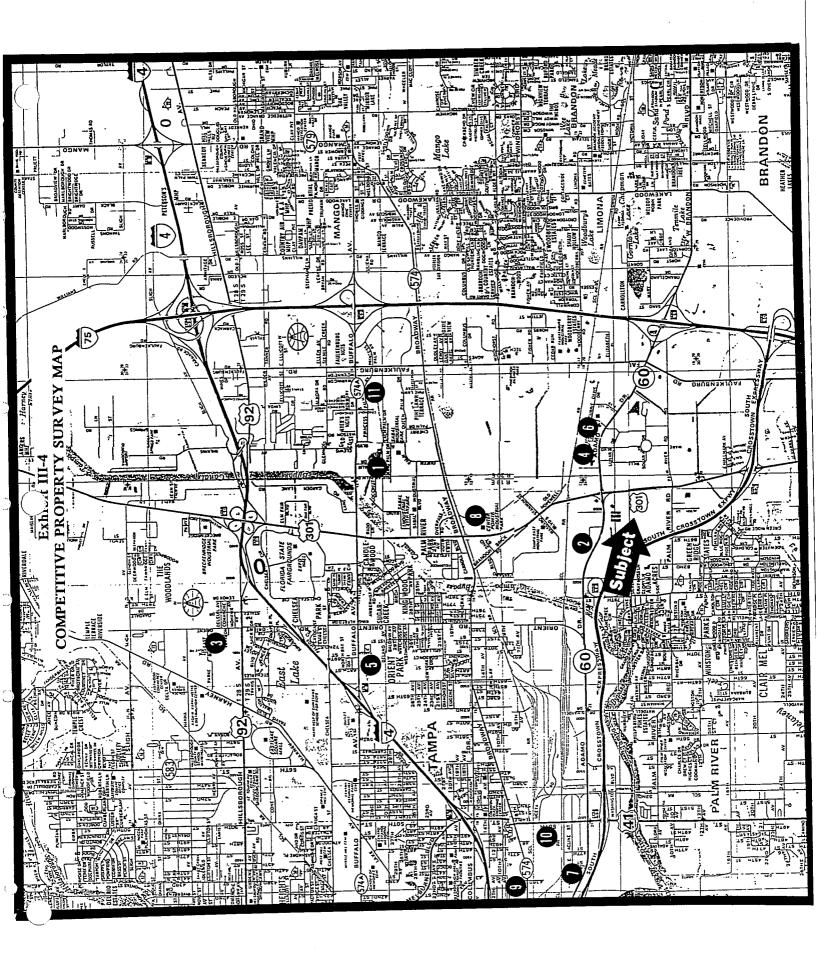
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|            |   |                   |                        |              |                     |                 |                   | Rental Rates  |            |  |
|------------|---|-------------------|------------------------|--------------|---------------------|-----------------|-------------------|---------------|------------|--|
| Map #      | # Property Name and Address                           | Year<br>Completed | Developer              | Size<br>S.F. | Available<br>(S.F.) | Vacancy<br>Rate | Warehouse         | Office        | Blended    | Comments   |
| in .       | Corporex Park<br>Adamo Road East of US 301            | 1984-1988         | Corporex               | 192,000      | 0                   | 8               | \$3.25 (q)        | \$9.50 (q)    |            | 110-acre park; smaller bay depths<br>\$3.56 (q) (160 feet); 28% credit tenants;<br>currently for sale at 8.5% cap rate<br>by Sonnenblick Goldman.                |
| • <b>0</b> | Crossroads Business Park<br>Adamo Road East of US 301 | 1987              | Turner<br>Development  | 135,000      | •                   | %0              |                   |               | \$3.50 (a) | Located 1/2 mile east of subject. \$3.50 (a) Stucco tilt-up with wood canpies; poor quality project;little tenant buildout; poor visibility and access.          |
| <b>.</b>   | Thompson Center<br>Adamo Road                         | 1988              | Thompson-Rubin 129,600 | 129,600      | 78,600              | %19             | \$3.50            | <b>89.</b> 00 |            | Stucco-tilt-up; rear load building; inferior quality product in less desirable part of town; surrounding uses have outside storage; bad traffic; asphalt pavers. |
| <b>co</b>  | 3 Centerpoint<br>US 301 North of Adamo Road           | 1984-1985         | Vantage                | 170,000      | 0                   | %0              |                   |               | \$3.15 (a) | Located one mile north of subject. \$3.15 (a) Aggregate font load tilt-up; concrete strips rather than pavers make for less maneuverability.                     |
| 5          | 9 Vantage 39th Street<br>39th Street                  |                   | Vantage                | 154,900      | 43,000              | 58%             |                   |               |            | Older product, poorly located in rougher<br>part of town.  |
| 10         | 0 Vantage 50th Street<br>50th Street                  |                   | Vantage                | 855,000      | 240,000             | 28%             | \$2.65-3.25 gross | gross         |            |  |
|            | 11. Jansen<br>Sabal Park                              |                   | Jansen                 | 140,000      | 57,000              | 41%             |                   |               |            | Lowest end of tilt wall. Located in<br>Sabal Park, B+ product.   |
|            | (a) Actual Rates<br>(q) Quoted Rates                  |                   |                        |              |                     |                 |                   |               |            |  |

Source: Potomac Realty Advisors



IV. THE JOINT VENTURE PARTNER/BORROWER

### IV. THE JOINT VENTURE PARTNER/BORROWER

### A. INTRODUCTION

The Trammell Crow Company is a Dallas-based private real estate development firm which develops, leases, and manages commercial, residential and other real estate projects nationwide. Trammell Crow-Commercial was formed in 1949 and has developed properties costing in excess of \$9 billion, predominantly warehouses, service centers, business parks, low and high-rise office buildings, shopping centers, and mixed-use projects. Crow currently owns, leases, and manages over 37 million square feet of office space, 142 million square feet of industrial facilities, and over 12 million square feet of retail space. The properties are controlled throughout 57 national and four international offices.

### B. THE PARTNER

The Borrower/Partner in this transaction will be a limited partnership entity, the general partner of which will be TCC Industrial #2, Inc., a Florida corporation with limited partners Gary W. Harrod, J. McDonald (Don) Williams, and Joel C. Peterson.

### C. THE TRAMMELL CROW COMPANY - TAMPA

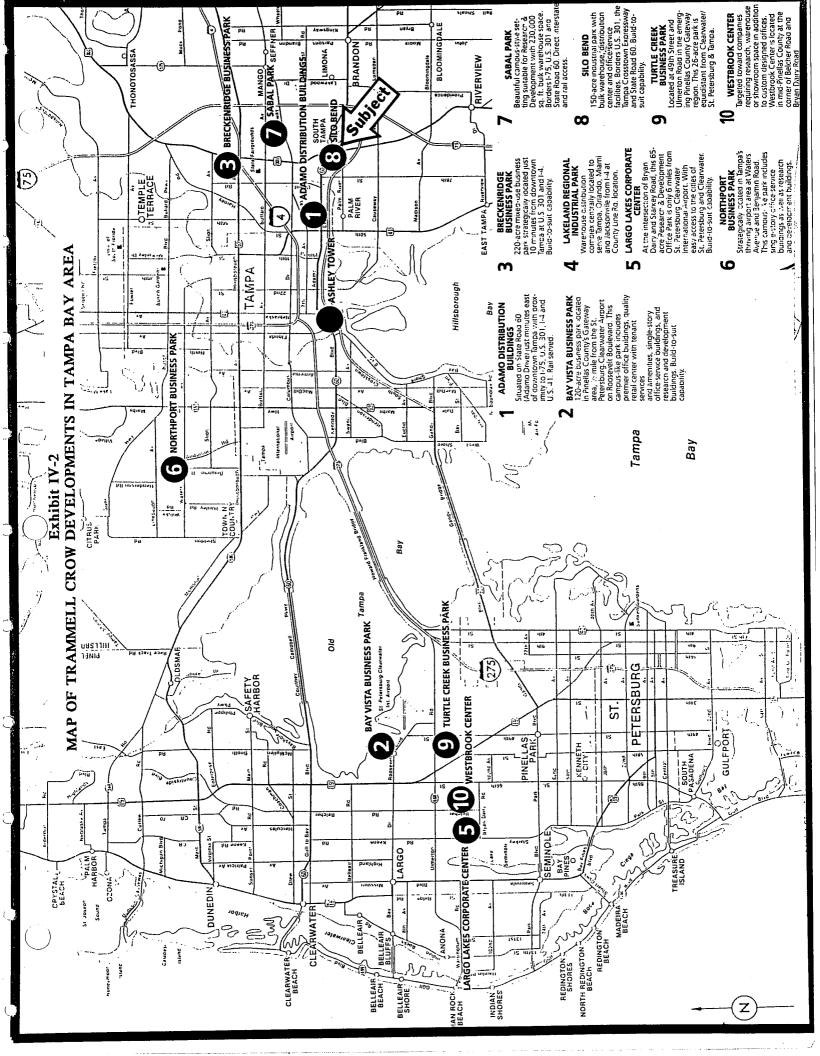
Trammell Crow opened its Tampa office in 1980 and has developed over 3,000,000 square feet of industrial space, 750,000 square feet of office space and 473,000 square feet of retail space (see Exhibits IV-1 and IV-2). The Tampa commercial office employs approximately 200 persons including leasing staff, management, engineers, and support staff. The Area Partner in the Tampa office is Gary W. Harrod who is also one of the Limited Partners in the Crow Partnership. Mr. Harrod joined Crow in 1973 and has been in the Tampa office since 1980. The Local Partner responsible for day to day activities for Silo Bend is Dutch Blauvelt who joined Crow in 1983 (see Exhibit IV-3). The project team also includes Dale Wilkensen as Property Manager and Mike Heise as Leasing Agent.

### D. CONCLUSIONS

The Trammell Crow Company is one of the nation's premier management, leasing and development firms. Trammell Crow's track record in Tampa and throughout the country is a strong indication of their ability to lease and manage the subject property in an efficient and effective manner. Potomac Realty Advisors has had extensive conversations with the Crow partners who are involved with this project and concludes that they are capable of managing and leasing the property throughout the investment holding period.

Exhibit IV-1
TRAMMELL CROW DEVELOPMENTS IN TAMPA BAY AREA

| Tampa Industrial Di      |             | A 41 1.1.   | Davaant  | Year  |
|--------------------------|-------------|-------------|----------|-------|
|                          | Total       | Available   | Percent  | Built |
| Project Name             | Square Feet | Square Feet | Occupied | Dunt  |
| A James T                | 132,800     | 0           | 100%     | 1985  |
| Adamo I                  | 37,000      | 0           | 100%     | 1986  |
| Adamo III                | 92,800      | 8,800       | 94%      | 1986  |
| Adamo III<br>Bay Vista I | 18,300      | 11,690      | 63%      | 1986  |
| Bay Vista II             | 60,000      | 51,549      | 14%      | 1988  |
| Bay Vista III            | 62,700      | 60,912      | 3%       | 1988  |
| Bay Vista VI             | 25,000      | 00,512      | 100%     | 1988  |
| Bay Vista Day Care       | 8,360       | Ö           | 100%     | 1988  |
| Breckenridge 1 & 2       | 104,102     | 7,387       | 93%      | 1987  |
| Breckenridge 3           | 74,280      | 13,371      | 82%      | 1982  |
| Breckenridge 4           | 57,639      | 9,250       | 84%      | 1983  |
| Breckenridge 5           | 37,908      | 0,250       | 100%     | 1984  |
| Breckenridge 6           | 28,800      | Ő           | 100%     | 1985  |
| Breckenridge 7           | 42,900      | Ö           | 100%     | 1985  |
| Breckenridge 8           | 58,294      | 46,099      | 21%      | 1986  |
| Breckenridge 9           | 63,484      | 3,176       | 95%      | 1986  |
| Concept, Inc.            | 116,600     | 0           | 100%     | 1988  |
| McKesson                 | 141,918     | Ö           | 100%     | 1987  |
| Silo Bend                | 430,100     | 219,351     | 51%      | 1987  |
| Sabal 1 & 2              | 119,042     | 9,603       | 92%      | 1981  |
| Sabal 3                  | 139,316     | 0           | 100%     | 1986  |
| Star Distribution        | 600,000     | 0           | 100%     | 1986  |
| Travenol                 | 100,000     | 0           | 100%     | 1986  |
| Turtle Creek 1           | 52,150      | 15,550      | 70%      | 1984  |
| Turtle Creek 2 & 3       | 92,000      | 24,002      | 74%      | 1984  |
| Northport 1 & 2          | 98,058      | 2,100       | 98%      | 1985  |
| Northport 3              | 32,400      | 0           | 100%     | 1985  |
| Westbrook II             | 41,112      | 7,166       | 83%      | 1986  |
| Westbrook III            | 46,116      | ´ 0         | 100%     | 1986  |
| Timeplex                 | 75,000      | 0           | 100%     | 1988  |
| Intervascular            | 25,000      | 0           | 100%     | 1988  |
| Intell / abbatar         | ,           |             |          |       |
| Tampa Office             |             |             |          |       |
| Buschwood I              | 84,317      | 20,337      | 76%      | 1985  |
| Buschwood II             | 87,389      | 13,725      | 84%      | 1988  |
| Ashley Tower             | 384,000     | 73,762      | 81%      | 1985  |
| One Harbour Place        | 199,120     | 11,090      | 95%      | 1985  |
| Tampa Retail             |             |             |          |       |
| Largo Mall Phase I       | 212,900     | 43,411      | 79%      | 1987  |
| Univ. Collection I       | 146,000     | 22,275      | 79%      | 1985  |
| Univ. Collection II      | 43,000      | 3,574       | 92%      | 1985  |
| Palm Harbour Coll.       | 43,000      | 25,345      | 41%      | 1985  |
| Terrace Collection       | 29,000      | 7,837       | 73%      | 1985  |
|                          | •           | -           |          |       |



### Exhibit IV-3

### BIOGRAPHICAL INFORMATION ON LIMITED PARTNERS

Gary W. Harrod --

**Partner** 

Trammell Crow Company

Academic:

B.A. in Finance with Honors

Texas Tech University, 1971.

Business: 1976-Present

Partner, Trammell Crow Company

1976-1978

Director of Sales, Advertising & Cargo

Southern Airways

1971-1976

Sales Manager,

Proctor & Gamble Distributing Company

Personal:

Born May 7, 1949 - Lubbock, Texas

Married

Four Children

J. McDonald (Don) Williams -- Managing Partner

Trammell Crow Company

Academic:

L.L.B., George Washington University Law

School, 1966;

B.S., Abilene Christian University, 1963.

Business: 1977-Present

Managing Partner, Trammell Crow Company

Dallas, Texas

1973-1977

Partner, Overseas Projects

Trammell Crow Company

Dallas, Texas

1968-1973

Partner,

Stalcup, Johnson & Williams Law Firm

Dallas, Texas

1966-1968

Associate

Geary, Brice & Lewis Law Firm

Dallas, Texas

Personal:

Born July 22, 1941 - Roswell, New Mexico

Married

Five Children

### Exhibit IV-3 **BIOGRAPHICAL INFORMATION (Continued)**

Joel C. Peterson --

Managing Partner

Trammell Crow Company

Academic:

M.B.A. Harvard Business School, 1971-73;

B.S., magna cum laude, Valedictorian, Brigham Young University, 1969-71;

Michigan State University, 1965-66.

Business: 1986-Present

Managing Partner

Trammell Crow Company

1987-1988

Regional Partner - Northwest Region

Trammell Crow Company

1975-1985

Senior Partner, Chief Financial Officer

Trammell Crow Company

1973-1975

Developer, Warehouse and Office Projects

Trammell Crow Company Paris and Lyon, France

Personal:

Born May 20, 1947 - Ames, Iowa

Married

Six Children

V. THE RISK AND RETURN

### V. THE RISK AND RETURN

### A. INTRODUCTION

The proposed investment is structured as two separate financing transactions: a participating mortgage on the existing buildings and an equity joint venture on the remaining land. The participating first mortgage will be in the amount of \$14,800,000 of which \$12,600,000 will be funded at closing. The remaining \$2,200,000 will be retained for tenant improvements, leasing commissions and an economic holdback. USF&G will receive a 9.5% basic interest rate, 50% of annual cash flows and 50% of net sales proceeds. The participating mortgage includes a yield maintenance formula which provides that the additional interest from sales proceeds will be sufficient to produce at least a 12% yield for USF&G.

In the proposed land joint venture, USF&G will be a 25% limited partner and will have a maximum financial exposure of \$11,390,000 (\$2.66 per square foot of land). All invested capital receives a 10% cumulative preferred return. In the event the unimproved property is sold to a third party, USF&G first receives all of its invested capital and priority returns and receives 50% of any remaining cash proceeds. If a land parcel is developed by Crow, USF&G first receives its pro rata capital investment and priority returns from the construction loan then 25% of the project's annual cash flow and cash proceeds from the eventual sale of the property. In addition, any permanent mortgage "overborrow" will be split 75/25 between Crow and USF&G.

### B. VALUATION

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### 1. Proforma Income and Expenses

The proforma income and expenses for the existing buildings in Silo Bend is based on the existing rent roll presented in Exhibit V-1 and from leasing vacant space at rental rates ranging from \$3.75 (NNN) per square foot to \$4.25 (NNN) per square foot. This investment was structured with an economic earnout and a master lease. The economic earnout will be realized by the developer if the rental rate on the unleased space exceeds \$3.75 per square foot at 95% occupancy with no more than 10% discount for free rent. The full economic earnout (\$1,100,000) will be earned if the average rental rate achieved for vacant space is \$4.25 per square foot at 95% occupancy with no more than a 10% discount for free rent. The developer is personally master leasing the project for a maximum period of 24 months in an amount sufficient to cover operating expenses and base debt service. The annual cash flow projections are based on the The economic projections assumptions described in Exhibit V-3A-C. assume a 5% vacancy allowance from year 3 on, and a 24-month period to reach 95% occupancy and elimination of rent concessions. Coverage Ratio in all cases is 1.12 at the end of 24 months.

### 2. Preliminary Value Estimate

Potomac Realty Advisors has preliminarily estimated the market value of the existing phase of Silo Bend to range from \$16,200,000 to \$17,400,000 using conservative and optimistic proforma assumptions. The earnout structure ensures that the loan to value ratio, in all cases, remains at 86%. The valuation calculations and comparables are presented in Exhibits V-4A and V-4D.

Potomac Realty Advisors has preliminarily estimated the value of the 98.2 acres of land to be \$10,500,000 or \$107,000 per acre. The valuation calculations and comparables are presented in Exhibits V-4B and V-4C.

The Application Letter (Exhibit I-1) has an appraisal contingency which requires a minimum market value appraisal of the existing buildings of \$16,400,000. This safeguard insures that the ratio of maximum loan to value is no more than 90%. A market value appraisal of the remaining raw land showing a minimum value of \$10,500,000 is also required.

### C. RETURN

The returns for the participating mortgage and land joint venture are calculated over a ten-year holding period. The mortgage provides for a five-year lock-in period and gives USF&G a "Right of First Offer" in the event that Crow elects to sell any of the buildings. The land joint venture provides for "Adjustment of Special Capital" at the end of the seventh year of the venture. This adjustment requires that if any of USF&G's equity dollars are still outstanding, then USF&G's equity is returned either: a) by Crow directly, b) through sale of the remaining land to a third party, c) through adjustment of USF&G's and Crow's equity ownership percentages in the existing buildings of the second phase. In this manner USF&G can control the duration of both the mortgage and equity investment.

### 1. Annual Returns

The estimated annual cash returns to USF&G from the participating loan are presented for the conservative, most likely and optimistic scenarios in Exhibits V-3A through V-3C resepctively. Cash returns for the land joint venture are presented for the conservative and most likely cases in Exhibits V-4B1 through V-6A1.

For the mortgage, cash flows which contribute to the loan's yield are base debt service, additional interest from operations and additional interest due at sale or refinancing which includes a yield maintenance formula to preserve a 12% minimum yield to USF&G.

### 2. Base Debt Service

The base debt service is 9-1/2% of the outstanding loan balance. Consequently, the following base debt payments are appropriate:

| <u>Case</u>  | Loan Amount  | Base Debt Service |
|--------------|--------------|-------------------|
| Conservative | \$13,700,000 | \$1,301,500       |
| Most Likely  | \$14,250,000 | \$1,353,750       |
| Optimistic   | \$14,800,000 | \$1,406,000       |

### 3. Additional Interest From Operations

The additional interest from operations, due quarterly, is 50% of the annual net cash flow, and it is expected to fluctuate up and down over the term of the loan according to required re-fit costs. The additional interest for years 0 and 10 for each economic scenario is shown below:

| Case         | Year 3   | Year 10   |
|--------------|----------|-----------|
| Conservative | \$68,453 | \$178,370 |
| Most Likely  | \$69,091 | \$201,951 |
| Optimistic   | \$69,730 | \$217,043 |

The additional interest projected in year three is justified by the fact that year three is the first fully stabilized year after the loan is fully funded and proforma income and expenses are achieved.

By participating in the net cash flow, the additional interest is paid as soon as the property achieves breakeven cash flow. However, by participating in that cash flow the Lender bears some of the management and operational risk of the property. The Lender will review and approve annual operating budgets which will provide for expected operating expenses as well as adequate reserves for capital expenditures and tenant improvements and leasing commissions for second and subsequent generation tenants.

### 4. Additional Interest from Sale or Refinancing

This portion of the return assumes that the property will be sold or refinanced after a 10-year holding period and that the property's value at that time will be based on a 9% capitalization rate. USF&G Will receive 50% of the net sales or refinancing proceeds. However, in the event that USF&G's yield is less than 12%, USF&G will receive net sales proceeds in an amount sufficient to provide a 12% yield. Consequently, this participation is projected to be \$4,671,058 for the conservative case, \$4,672,000 for the most likely case, and \$4,723,491 for the optimistic case.

### 5. Yield Analysis

The expected nominal yield (internal rate of return) on the participating mortgage assuming 5% inflation is 12% under all three scenarios. This represents a 7% real or inflation-adjusted return. The estimated nominal yield on total capital is derived by taking USF&G's total investment and USF&G's total annual cash flow and sales proceeds (including yield maintenace formula) and capital repayments over the ten-year holding period (see Exhibits V-3A through V-3C). The sensitivity of USF&G's yield to changes in inflation and terminal capitalization rates is demonstrated in Exhibit V-4 for the participating mortgage and in Exhibit V-6C for the land joint venture. The nominal yield on total capital remains 12% under all but conditions of 7% inflation where the yield rises to a high of 13% with an 8.5% capitalization rate. All three cash flow projections were done with the conservative assumption that new leases are signed at escalated effective rents, rather than escalated nominal rents.

### 6. Land Equity Joint Venture

In the proposed land joint venture, USF&G will be a 25% limited partner and will have a maximum financial exposure of \$11,390,000 (\$2.66 per square foot of land). All invested capital receives a 10% cumulative preferred return. In the event that the unimproved property is sold to a third party, USF&G first receives the sum of the total invested capital and the accumulated and unpaid priority returns (referred to as the Development Release Price) then the sales proceeds are split 50/50 with the developer. If Crow develops the industrial buildings as expected, USF&G first receives its pro rata capital investment and priority returns from the construction loan then 25% of the project's annual cash flow and cash proceeds from the eventual sale of the property. In addition, any permanent mortgage "overborrow" will be split 75/25 between Crow and USF&G. At the end of the seventh year, if any of USF&G's equity capital is still outstanding, that capital shall be returned to USF&G either: a) by Crow directly, b) through sale of the remaining land to a third party, c) through adjustment of USF&G's and Crow's equity ownership percentages in existing buildings of Phase II.

For the land equity joint venture the cash flows are presented in Exhibits V-6A2 and V-6B2 for most likely and conservative scenarios. In both cases the following assumptions were made:

- \* 1989 rental rates of \$3.75 per square foot triple net
- \* 5 year leases; free rent of one month per lease year
- \* 5% growth rate for income and expenses

The most likely projection assumes that the 1,193,800 square feet are built out in even amounts over the next four years. The conservative projection assumes a five-year build out. USF&G would receive a 16.8% yield in the most likely scenario and a 16% yield in the conservative scenario.

This venture provides USF&G the opportunity to participate in the land development for subsequent phases of an already successful project on a wholesale basis while limiting the risks to USF&G since a) USF&G remains a limited partner, b) the required capital contributions each have maximum dollar amounts, c) no liens are allowed on the land, d) USF&G has no liability exposure on either the construction loan or the permanent mortgage and, e) all equity capital and priority returns must be repaid within seven years.

### D. RISK

The risk exposure from this investment can be divided into four categories: market, operations, financial, and partnership.

### 1. Market Risk

The current oversupply of business park space in the Tampa Bay area makes the market risk the most important risk to consider. The slow down in bulk warehouse construction resulting from higher land prices, coupled with the area's strong industrial growth and its high absorption level should improve the overall market over the next 24 months. Even within the existing market conditions, Silo Bend has managed to lease over 200,000 square feet in 12 months and capture more than its market share of tenants. The economic projections have been made on a conservative basis by assuming that future lease rollovers are signed at effective rents which are 10% below nominal rents. The estimated returns assume a 24-month lease-up period (including free rent periods) for the remaining vacant space which should be adequate given the existing leases in place and the current leasing activity.

Finally, the investment structure, which includes both a master lease and an economic earnout provision, is designed to cover the market risk. The developer has the incentive the aggresively market the property in anticipation of a robust market while the Lender has the comfort that the participating mortgage is justified even if the market remains flat or deteriorates slightly.

The market risk is also the most significant risk in the land joint venture since the major profitability determinant is the pace of construction, which effects how quickly USF&G equity capital and priority returns are paid. However the market risks are mitigated by increasing land value, an experienced development team, and the fact that the new buildings will be subsequent phases in an already existing, successful industrial park.

### 2. Operational Risk

The operational risk in this investment is considered minimal. Management and leasing will be provided by The Trammell Crow Company who has successfully developed, leased, and managed over 3 million square feet of industrial product in the Tampa area. As a further safeguard, USF&G will approve and monitor all operating budget and capital expenditures. In the unlikely event that Crow should not perform well, the management and leasing contract can be quickly terminated.

### 3. Financial Risk

The financial risks in this investment are accetable because USF&G will invest in the property at low initial cost bases (\$31.85 per square foot for the loan and \$2.00 per square foot for the raw land in the venture). USF&G's investment in the buildings will increase to a maximum of \$34.41 per square foot only if the project leases at better than the conservative case proforma rents of \$3.75 per square foot. Even at full funding, the total cost represents 85% of the estimated market value. The risk of default is addressed by a personal master lease for 24 months by three principals of The Trammell Crow Company and collateralization of the loan by a well-located, well-designed property in a high growth market. Finally, Crow's 50% interest in sales proceeds is fully suordinated to USF&G's achieving a minimum internal rate of return of 12% on its participating mortgage. The land venture also has good security with the 10% cumulative preferred return feature, the seven-year minimum capital exposure for USF&G, and the spread between land basis and value.

### E. CONCLUSIONS AND RECOMMENDATIONS

The proposed Silo Bend Industrial Park represents an excellent investment opportunity. The project is 48% leased, has a superior location with excellent accessibility from the area's five major roads, enjoys high visibility and high quality design and construction. The East of I-275 industrial market, while somewhat soft overall, is strongest for bulk warehouse, and is expected to tighten even further with the increase in land costs accompanying the recently completed I-75. The investment is structured to protect USF&G against the risks involved and the expected returns for this investment provide attractive yields in today's financial market. Therefore, Potomac Realty Advisors recommends that the Real Estate Investment Committee for the United States Fidelity & Guaranty Company approve the commitment of \$14,800,000 and \$11,370,000 for the participating mortgage and land equity joint venture respectively under the terms and conditions outlined in Exhibit I-1.

Exhibit V-1
RENT ROLL
SILO BEND INDUSTRIAL PARK

| Renewal Options                         | 1-5 Year at Market | None<br>40,000 SF Expansion Option |                      |              |              | 2-3 yr options a\$3.80<br>a\$4.00 |
|---|--------------------|------------------------------------|----------------------|--------------|--------------|-----------------------------------|
| Renewa                                  | 1-5 Ye             | None<br>40,000                     | None                 | None         | None         | 2-3 yr                            |
| Expiration<br>Date                      | 8/14/92            | 2/28/89                            | 6/30/93              | 8/30/93      | 11/30/93     | 11/30/91                          |
| Lease<br>Term (Mos.)                    | 09                 | 12                                 | 9                    | 09           | 09           | 87                                |
| Annual Lease<br>Escalations Term (Mos.) | None               | CPI                                | Bump in 3rd<br>\$CPI | Ido          | None         | None                              |
| Annual<br>Rent                          | 200,750            | 40,000                             | 120,141              | 214,141      | 101,250      | 67,260                            |
| Rental Rate<br>PSF                      | \$3,65             | \$2,50                             | \$3.64               | \$3.50       | \$4.50       | \$3.80                            |
| Square Feet                             | 25,000             | 16,000                             | 33,938               | 61,200       | 22,500       | 17,700                            |
| Tenant                                  | (1) Harte Hanks    | (2) Mid-Continent<br>Cabinet       | (3) Georgia Pacific  | (4) Coast RV | (5) Citicorp | (6) Cauffman Tires                |

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### Exhibit V-2 PRO FORMA INCOME AND EXPENSES

| •                                 | Conservative | Most Likely | Optimistic |
|-----------------------------------|--------------|-------------|------------|
| Gross Income                      |              |             |            |
| Leases In Place                   |              |             |            |
| Harte Hanks                       | 200,750      | 200,750     | 200,750    |
| Mid-Continent Cabinet             | 60,000       |             | 68,000     |
| Georgia Pacific                   | 120,141      | 120,141     | 120,141    |
| Coast R.V.                        | 224,910      | 224,910     | 224,910    |
| Citicorp                          | 101,250      | 101,250     | 101,250    |
| Cauffman Tires                    | 67,260       | 67,260      | 67,260     |
| Vacant Space (1)                  | 839,108      |             | 950,989    |
| Total                             |              | 1,673,359   |            |
| Less: Vacancy @ 5%                |              | 83,668      |            |
|                                   | 4 570 7/0    | 4 590 401   | 1 4/4 435  |
| Effective Gross Income            | 1,552,748    | 1,589,691   | 1,040,033  |
| Less: Operating Expenses          |              |             |            |
| Vacant Space Only @ \$.55 PSF     |              |             |            |
| Structural Reserves @ 2% of EGI   |              |             |            |
| Management Fees @ 4%              | 61,310       | 63,588      | 65,865     |
|                                   |              |             |            |
| Net Operating Income              | 1,429,555    | 1,484,153   | 1,536,593  |
| Less: Debt Payment (2)            | 1,301,500    | 1,353,750   |            |
| Cash Flow to Split                | 128,055      |             | 130,593    |
| Indicated Debt Coverage Ratio     | 1.10         | 1.10        | 1.10       |
| Estimated Loan to Value Ratio (3) | 86%          | 86%         | 86%        |
| Assumptions:                      |              |             |            |
| (1) Vacant Rental Rate            | 3.75         | 4.00        | 4.25       |
| (2) Estimated Loan Amount         | 13,700,000   | 14,250,000  | 14,800,000 |
| (3) Overall Cap Rate              | 9%           | 9%          | 9%         |
| Note *: Pro Forma at the end of   | 24 months.   |             |            |

# Exhibit V-3A SILO BEND INDUSTRIAL PARK -- BUILDINGS 1, 2, AND 3 SUMMARY OF CASH FLOWS CONSERVATIVE CASE

ASSUMPTIONS:

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| \$3.75<br>\$3.75<br>\$3.75<br>\$2.00<br>\$2.00\$<br>\$2.00\$<br>\$5.00\$<br>\$5.00\$<br>\$5.00\$ | 1989 1990 1991 1992 1993 1994 1995 1996 1997 1998 1998 1996 1997 1998 1998 1997 1998 1998 1998 1,996,533 1,904,827 1,996,533 1,904,1770,003 1,807,180 1,807,180 1,804,827 1,996,533 (81,233) (81,824) (84,517) (88,500) (93,541) (94,515) (95,241) (99,827) | 924,160 1,403,641 1,543,430 1,554,648 1,605,827 1,681,503 1,777,287 1,795,780 1,809,585 1,896,706 (15,535) (11,828) (12,419) (13,040) (13,692) (14,377) (15,096) (15,850) (16,643) (17,475) (36,966) (56,146) (61,737) (62,186) (64,233) (67,260) (71,091) (71,831) (72,383) (75,868) 0 (30,869) (31,093) (32,117) (33,630) (35,546) (35,916) (36,192) (37,934) | 825,659 1,335,668 1,438,405 1,448,329 1,495,785 1,566,236 1,655,554 1,672,183 1,684,368 1,765,429 (18,102) 0 0 (9,250) (83,986) (501,517) (10,708) (11,244) 0 (107,190) | 807,557 1,335,668 1,438,405 1,439,079 1,411,799 1,064,719 1,644,846 1,660,939 1,684,368 1,658,239 (1,197,000) (1,301,500) (1,3 | 22,084,515 662,535 11,421,980 13,700,000 640,077 7,081,903 4,671,058   | 0) (550,000) (550,000) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 |
|--|---|---|---|--|--|--|
|  | 1,403   | 4   | _   |  | Rate on 11th year<br>ear 11  |  |
| Rental Rate  | CALCULATIONS : YEAR Gross Potential Income less : Vacancy   | equals: Effective Gross Income<br>less: Operating Expenses<br>less: Management Fees<br>less: Structural Reserves  | equals: Net Operating Income<br>less : Re-Fit & Re-Lease Exp.   | equals: Cash Flow for Debt Ser<br>less: Debt Service 8 9.5 % (1<br>equals: Cash Flow to Split (2)  | Sales Price @ 9.0% Capitalization Rate on 11th year NOI less: Selling Expenses @ 3.0% equals: Net Sales Proceeds less: Unpaid Mortgage Balance less: Refit/Release Expenes in year 11 equals: Sales Proceeds to Split less: Additional Interest to USF6G equals: Cash Proceeds to Crow | USFig Contributions (12, 600, 000)                       |

<sup>(1)</sup> Assumes 25% paid occupancy in Year 1, 75% paid occupancy in Year 2. Consequently no vacancy factor is taken in Years 1 and 2. (2) Crow covers negative cash flows for 24 months , therefore , the negatives in Year 1 do not reduce USFEG's cash flow .

12.0%

Estimated Yield(IRR) =

# Exhibit V-3B SILO BEND INDUSTRIAL PARK -- BUILDINGS 1, 2, AND 3 SUMMARY OF CASH FLOWS MOST LIKELY CASE

ASSUMPTIONS:

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|  | 2,015,454 2,114,396<br>(100,773) (105,720)              | (16, 643) (17, 475) (76, 587) (80, 347) (38, 294) (40, 174) | 1,783,158 1,870,680<br>0 (113,028)                            | 1,783,158 1,757,652<br>1,353,750)(1,353,750)<br>429,408 403,902   | 23, 436, 584<br>703, 158<br>22, 735, 427  | 14,250,000<br>674,939<br>7,810,487<br>4,672,003<br>3,138,485   | 0<br>1,568,454 20,477,704   |
|--|---|---|---|---|---|--|---|
|  | 1996<br>2,000,384 ;<br>(100,019)                        | 1,900,365<br>(15,850)<br>(76,015)<br>(38,007)               | 1,770,493   | 1,492,102 1,474,184 1,129,477 1,741,920 1,758,637 1,783,158 (1,353,750) (1,353,750) (1,353,750) (1,353,750) (1,353,750) (1,353,750) (1,353,750) (1,353,750) |   |  | 0<br>1,556,193  |
|  | 1,980,187<br>(99,009)                                   | 1,881,178<br>(15,096)<br>(75,247)<br>(37,624)               | 1,753,211   | 1,741,920<br>(1,353,750)<br>388,170   |   |  | 0<br>1,547,835  |
|  | 1994<br>1,873,109<br>(93,655)                           | 1,779,454<br>(14,377)<br>(71,178)<br>(35,589)               | 1,658,310<br>(528,833)  | 1,129,477<br>(1,353,750)<br>(224,273)   |   |  | 0<br>1,241,614  |
|  | 1993<br>1,765,327<br>(88,266)                           | 1, 677, 060<br>(13, 692)<br>(67, 082)<br>(33, 541)          | 1,562,744   | 1,474,184<br>(1,353,750)<br>120,434   | REVERSION CALCULATION   |  | 0<br>1,413,967  |
|  | 1992<br>1,696,412<br>(84,821)                           | 1, 611, 591<br>(13, 040)<br>(64, 464)<br>(32, 232)          | 1,501,856   | 1,492,102<br>(1,353,750)  | REVERSION   |  | 0<br>1,422,926  |
| 14,250,000<br>\$4.00<br>\$2.00<br>5.00\$<br>5.00\$<br>5.00\$ | 1991<br>1,684,604<br>(84,230)                           | 1, 600, 374<br>(12, 419)<br>(64, 015)<br>(32, 007)          | 1,491,932   | 1,491,932<br>(1,353,750)<br>138,182   |   |  | 0,422,841   |
|  | 1990<br>1,449,597<br>0                                  | 1,449,597<br>(11,828)<br>(57,984)                           | 1,379,785   | 1,379,785<br>(1,353,750)<br>26,035  | ith year NOI  |  | (825,000)   |
|  | 1989<br>939, 479<br>0                                   | 939, 479<br>(61, 535)<br>(37, 579)                          | 840,365   | 821,268<br>(1,197,000)<br>(375,732)   | n Rate on 11  | year 11<br>:<br>SFiG   | (825,000)   |
| Loan Amount  | CALCULATIONS: YEAR Gross Potential Income less: Vacancy |   | equals: Net Operating Income<br>less : Re-Fit & Re-Lease Exp. | equals: Cash Flow for Debt Ser<br>less : Debt Service 6 9.5 %<br>equals: Cash Flow to Split (2)   | Sales Price & 9.0% Capitalization Rate on 11th year NOI<br>less ; Selling Expenses & 3.0% | equals : Net Sales Proceeds less : Unpaid Mortgage Balance less : Refit/Release Expenes in year equals : Sales Proceeds to Split less : Additional interest to USFEG | USFEG Contributions (12,600,000)<br>Cash Flow to USFEG (12,600,000) |

Estimated Yield(IRR) - 12.0%

<sup>(1)</sup> Assumes 25% paid occupancy in Year 1, 75% paid occupancy in Year 2. Consequently no vacancy factor is taken in Years 1 and 2. (2) Crow covers negative cash flows for 24 months , therefore , the negatives in year 1 do not reduce USFEG's cash flow .

## Exhibit V-3C SILO BEND INDUSTRIAL PARK -- BUILDINGS 1, 2, AND 3 SUMMARY OF CASH FLOWS OPTIMISTIC CASE

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ASSUMPTIONS:

<sup>(1)</sup> Assumes 25% poid occupancy in Year 1, 75% paid occupancy in Year 2. Consequently no vacancy factor is taken in Years 1 and 2.

12.0%

Estimated Yield(IRR) =

<sup>(2)</sup> Crow covers negative cash flows for 24 months , therefore , the negatives in year 1 do not reduce USF6G's cash flow .

### Exhibit V-4 SENSITIVITY ANALYSIS

### CASE A Conservative

### Rental Rate = \$3.75

|            |             | Inflation Rate |       |  |  |  |  |  |  |  |
|------------|-------------|----------------|-------|--|--|--|--|--|--|--|
| Overall    | 3.0%        | 5.0%           | 7.0%  |  |  |  |  |  |  |  |
| Cap Rate   | 12.0%       | 12.0%          | 12.3% |  |  |  |  |  |  |  |
| j 9.5%<br> |             |                |       |  |  |  |  |  |  |  |
| 9.0%       | <br>  12.0% | 12.0%          | 12.5% |  |  |  |  |  |  |  |
| 1          |             |                | 10.00 |  |  |  |  |  |  |  |
| 8.5%       | 12.0%       | 12.0%          | 12.8% |  |  |  |  |  |  |  |

### CASE B Most Likely

### Rental Rate = \$4.00

| 1          | ļ            | Inflation Rate |             |  |  |  |  |  |  |  |
|------------|--------------|----------------|-------------|--|--|--|--|--|--|--|
| Overall    | 3.0%         | 5.0%           | 7.0%  <br>  |  |  |  |  |  |  |  |
| Cap Rate   |              |                | i           |  |  |  |  |  |  |  |
| 9.5%       | l<br>  12.0% | 12.0%          | 12.4%       |  |  |  |  |  |  |  |
|            |              |                |             |  |  |  |  |  |  |  |
| <br>  9.0% | 12.0%        | 12.0%          | 12.7%  <br> |  |  |  |  |  |  |  |
|            |              |                |             |  |  |  |  |  |  |  |
| 8.5%       | <br>  12.0%  | 12.0%          | 13.0%       |  |  |  |  |  |  |  |

### CASE C Optimistic

### Rental Rate = \$4.25

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| 1 |          | l           | Inflation Rate |       |            |  |  |  |  |  |  |
|---|----------|-------------|----------------|-------|------------|--|--|--|--|--|--|
| 1 | Overall  | ]<br>  3.0% | 5.0%           | 7.0%  | -<br> <br> |  |  |  |  |  |  |
| ļ | Cap Rate |             |                |       | i.         |  |  |  |  |  |  |
| 1 | 9.5%     | 12.0%       | 12.0%          | 12.5% |            |  |  |  |  |  |  |
| ļ |          |             |                |       | i          |  |  |  |  |  |  |
| 1 | 9.0%     | 1 12.0%     | 12.0%          | 12.8% | <br>       |  |  |  |  |  |  |
|   |          |             |                |       | - 1        |  |  |  |  |  |  |
| 1 | 8.5%     | <br>  12.0% | 12.1%          | 13.1% | i          |  |  |  |  |  |  |

### Exhibit V-4A BUILDING SALES COMPARABLES

The best building sale comparables in the area is a group of three one-story masonry office/warehouse facilities with dock high loading and 14" to 22" ceiling heights comprising a total of 262,600 square feet, known as Adamo 1,2 and 3. These buildings were developed by Trammell Crow Company in 1984, 1985 and 1986 respectively, and sold to Aldrich, Eastman and Waltch in November, 1986 for \$10,250,000, all cash. The overall capitalization rate on the project was 8.99%, and the price per square foot of net rentable area was \$39.03. The project has 10% office buildout and was 100% leased at the time of sale.

The other building sale comparable is a 229,605 square foot dock-high distribution warehouse that was built in 1984 and is located in Sabal Business Park. The building was 100% leased to Time, Inc. at a rental rate of \$3.18 per square foot. The project was purchased for \$8,300,000 all cash in October, 1987 by LePercq Capital Partners. The overall capitaliation rate on the building was 8.8% and the price per square foot of net rentable area was \$36.15.

Potomac Realty Advisors feels that the best unit of comparison for sales comparables to Silo Bend is the overall capitalization rate rather than the price per square foot. The capitalization rate represents the acceptable return to an investor in this market place. Overall Capitalization Rate for Silo Bend is 9.0%.

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### Exhibit V-4B LAND SALE COMPARABLES

Land comparables for raw land located in the immediate vicinity of Silo Bend have been difficult to obtain, since the market is in flux with respect to land prices due to the recent completion of construction of I-75. Some land owners are trying to rezone land to higher uses and some land owners are offering land at extremely high land prices to test the Another factor that makes land comparables for raw land difficult is the lack of information available on the condition of the land that is sold, i.e. useable vs. gross area, environmental concerns, sewer Finally, land at Silo Bend is in a condition that is somewhere in between raw and finished. The land is in a partially built out successful business park and benefits from some of the infra-structure Therefore, four comparable sales located in the already in place. northwest portion of Hillsborough County have been included. sales were transacted two to three years ago before this area became virtually built out. The industrial market has been moving east driven by the combination of traffic congestion and lack of available land.

Land Sales 1 through 4 are west of I-275, and Sales 5 through 8 are east of I-275.

Map #:

1

Address:

Linebaugh Ave.,

one mile east of Henderson

Grantor:

John Terzino

Grantee:

Ewell Industries, Inc.

Date:

January 2, 1986

Area:

2.1 acres

Zoning:

M1 (industrial)

Improvements:

The property was purchased for development of

a concrete plant.

Price:

Total:

\$235,000

Per Acre:

\$110,843

Per Square Foot:

\$2.54

2

Address:

Benjamin Rd.,

North of John's Rd.

Grantor:

Antonio M De Dios, Jr.

Grantee:

Thompson-Rubin Associates

Date:

January 23, 1986

Area:

4.8 acres

Zoning:

M-AP (Airport District)

Improvements:

The property was purchased for development of

a good quality office/warehouse facility.

Price:

Total:

\$480,000

Per Acre:

\$100,000

Per Square Foot:

\$2.30

Map #:

3

Address:

Benjamin Rd., at Crenshaw

Grantor:

Waldorf Properties

Grantee:

Benjamin Partners

Date:

March 6, 1985

Area:

.96 acres

Zoning:

M-1A (Restricted Industrial District)

Improvements:

The site has been subsequently improved with a

good quality office/warehouse building.

Price:

Total:

\$102,200

Per Acre:

\$106,458

Per Square Foot:

\$2.46

4

Address:

Southeast Corner of Benjamin

and Waters Ave.

Grantor:

Phil Alessi

Grantee:

Ted C. Hager

Date:

December 31, 1986

Area:

2.39 acres

Zoning:

M-1A

Improvements:

Currently being improved with concrete

block and metal buildings.

Price:

Total:

\$425,000

Per Acre:

\$177,824

Per Square Foot:

\$4.07

Map #:

5

Address:

U.S. 301 and Crosstown Expressway

Grantor:

Stone/Rich Property

Grantee:

Joe Muscarelle, Inc.

Date:

February 4, 1987

Area:

37.40 Acres

Zoning:

N/A

Comments:

Directly across from Silo Bend's front entrance.

Developer: Muscarelle, Inc.

Price:

0

Total:

\$2,494,000

Per Acre:

\$68,684

Per Square Foot:

\$1.53

6

Address:

U.S. 301 (2 miles north of Silo Bend on U.S. 301)

Grantor:

E.I., Inc.

Grantee:

Shannon Properties, Inc.

Date:

December 10, 1984

Area:

29.75 Acres

Zoning:

N/A

Comments:

Developer: Shannon Properties, Inc.

Service Center - 1/3 built out

Price:

Total:

\$2,938,888

Per Acre:

\$98,786

Per Square Foot:

\$2.26

Map #:

7

Address:

Southwest Corner of I-75 and Buffalo Avenue

Grantor:

Sabal Corp.

Grantee:

Sabal Hotel, LTD.

Date:

December 1985

Area:

9.024 Acres

Zoning:

C-U

Comments:

Sabal Industrial Park

Price:

Total:

\$1,963,622

Per Acre:

\$217,600

Per Square Foot:

\$5.00

8

Address:

King Palm Drive east of

Sugar Palm Drive.

Grantor:

Camco Associates 1

Grantee:

Fortune Equity Corp.

Date:

January 1986

Area:

1.503 MOL

Zoning:

County C-3

Comments:

Vacant

Price:

Total:

\$609,100

Per Acre:

\$405,256

Per Square Foot:

\$9.30

Map #:

9

Address:

Buffalo Avenue north of Princess

Palm Avenue

Grantor:

Sabal Corp.

Grantee:

State Farm Insurance

Date:

April 1986

Zoning:

Industrial

Comments:

Vacant

Price:

Total:

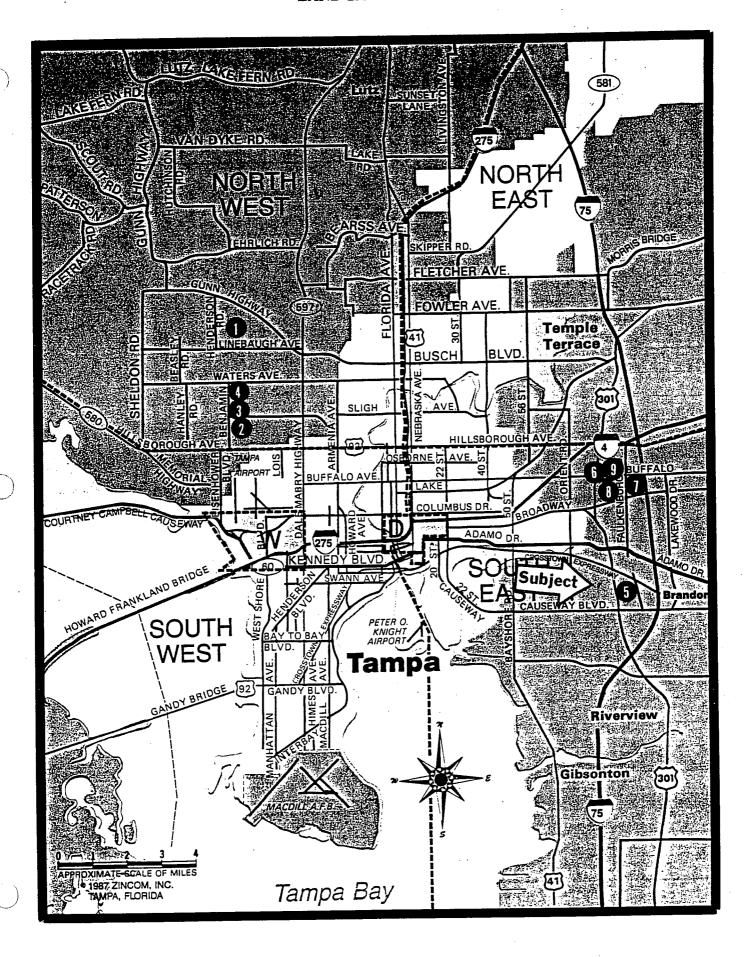
\$429,937

Per Acre:

\$304,919

Per Square Foot:

\$7.00



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### Exhibit V-4D VALUATION ANALYSIS

| Cost Approach  | •   |
|--|---|
| Land Value @ \$2.66 PSF + Cost to Reproduce (Exhibit II-9) + Developer's Profit @ 10%                              | \$ 3,823,696<br>+ 11,912,153<br>+ 1,573,584 |
| = Estimated Value As is Rounded to   | \$17,309,434<br>\$17,300,000                |
| Direct Sales Comparison Approach   | •   |
| Unit Sales Price Method 430,100 S.F. @ \$39.00 (Exhibit V-4A)  | \$16,773,900                                |
| Direct Conversion Method   |   |
| Stabilized Most Likely Net Operating Income (Exhibit V-3B) $V \sim 2$ • Overall Capitalization Rate (Exhibit V-4A) | \$ 1,484,153<br>.09                         |
| = Estimated Value As Is  | \$16,490,589                                |
| Rounded to   | \$16,500,000                                |
| Capitalization Income Approach   |   |
| Present Value of Most Likely Net Operating Income @ 11.5% (Exhibit V-3B) + Present Value of Sales Proceeds @ 11.5% | \$ 8,540,063<br>                            |
| Income Approach  | \$16,195,226                                |
| Rounded to   | \$16,200,000                                |

The three approaches to value indicate a range of values from \$16,000,000 to \$17,300,000. In the correlation of value estimates little weight is given to the cost approach because it reflects primarily historic costs. The capitalized income or discounted cash flow approach is often used as the best indication of value becuse it reflects a reasonable estimate of the property's earning power on an annual cash basis over the next 10 years. In this case however, it is not the best indicator of value since Potomac Realty Advisors took the conservative approach of using effective rents, which are discounted 10% from nominal rents, to determine income from future lease rollovers. The best approach to determine value for Silo Bend is the Direct Sales Comparison Approach. This approach most accurately reflects current market activity in terms of unit sales prices and direct conversion ratios. Therefore, the value of the subject property when it is built and leased at the most likely rental rates is estimated to be:

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\$16,500,000 Indicated Loan to Value Ratio: 86%

# EX A V-6A1 SILO BEND LAND JOINT VENTURE PROJECTED LAND DEVELOPMENT SCHEDULE (4-YEAR)

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| 1999                                     | 872, 622          | 362, 500    | 294,752         | 872,622                           | 725,000     | 294,752         | 442, 129         | 872, 622          | 362, 500         | 294,752          |              | 993,626           | 1,036,750        | 294, 752                        | 7,719,380        | 385,969           | 7, 333, 411          |
|--|-------------------|-------------|-----------------|-----------------------------------|-------------|-----------------|------------------|-------------------|------------------|------------------|--------------|-------------------|------------------|---------------------------------|------------------|-------------------|----------------------|
| 1998                                     | 831,069           | 350,000     | 717,082         | 831,069                           | 700,000     | 717,082         | 421,075          | 831,069           | 350,000          | 280, 717         |              | 946, 310          | 1,001,000        | 280,717                         | 7,384,457        | 369, 223          | 7,015,234            |
| 1997                                     | 791,494           | 337,500     | 267,349         | 791, 494                          | 675,000     | 267,349         | 401,024          | 791,494           | 337, 500         | 267,349          |              | 901,248           | 965,250          | 267,349                         | 7,061,400        | 353,070           | 6, 708, 330          |
| 1996                                     | 753,804           | 325, 000    | 254,618         | 753,804                           | 650,000     | 254, 618        | 381,927          | 753, 804          | 325,000          | 254, 618         |              | 858, 331          | 929,500          | 254,618                         | 6,749,643        | 337,482           | 6,412,160            |
| 1995                                     | 717,908           | 312,500     | 242,493         | 717, 908                          | 625, 000    | 242,493         | 363,740          | 717, 908          | 312,500          | 242,493          |              | 817,458           | 893,750          | 242,493                         | 6,448,648        | 322, 432          | 6,126,215            |
| 1994                                     | 683,722           | 300,000     | 230,946         | 683,722                           | 900,000     | 230,946         | 346,419          | 683,722           | 300,000          | 230,946          | ٠.           | 778,532           | 858,000          | 230,946                         | 6,157,903        | 307,895           | 5,850,007            |
| 1993                                     | 651,164           | 287,500     | 219,949         | 651, 164                          | 575,000     | 219,949         | 329,923          | 651,164           | 287,500          | 219,949          | LEASE-UP     |                   | LEASE-UP         | LEASE-UP<br>0                   | 4,093,262        | 204, 663          | 3,888,598            |
| 1992                                     | 620,156           | 275,000     | 209,475         | 620, 156                          | 550,000     | 209,475         | 314,213          | LEASE-UP<br>0     | LEASE-UP         | LEASE-UP<br>0    | CONSTRUCTIO  | 0                 | CONSTRUCTIO<br>0 | CONSTRUCTIO                     | 2,798,475        | 139,924           | 2,658,551            |
| 1991                                     | 590, 625          | 262,500     | 199,500         | LEASE-UP                          | LEASE-UP    | LEASE-UP<br>0   | LEASE-UP         | CONSTRUCTIO       | CONSTRUCTIO<br>0 | CONSTRUCTIO<br>0 | _            | 0                 |                  | a                               | 1,052,625        | 52, 631           | 999,994              |
| 1990                                     | LEASE-UP<br>0     | LEASE-UP    | LEASE-UP        | CONSTRUCTIO<br>0                  | CONSTRUCTIO | CONSTRUCTIO     | CONSTRUCTIO<br>0 |                   |                  | ٥                |              | 0                 | 0                | ٥                               | 0                | o ·               | 0                    |
| 1989                                     | CONSTRUCTIO       | CONSTRUCTIO | CONSTRUCTIO     | 0                                 |             | Ĭ a             | ā                | 0                 | o                | o                |              |                   |                  | 0                               | O                | 0                 | 0                    |
| TOTAL PROJECT COST (1) (BUILDING + LAND) | 5, 661, 759       | 2,299,753   | 1,887,253       | 6,023,560                         | 4,881,956   | 2,007,853       | 2,236,337        | 6,411,322         | 2,591,889        | 2,137,107        |              | 7,773,826         | 7,874,239        | 2,275,710                       | 54,062,563       |                   |                      |
| AREA (SF)                                | 150,000           | 50,000      | 50,000          | 150,000                           | 100,000     | 50, 000         | 30,000           | 150,000           | 50,000           | 50,000           |              | 170,800           | 143,000          | 20, 000                         | 1,193,800        |                   | ы                    |
| BUILDING TITLE                           | 1989 BULK W'HOUSE | 1989 B-T-S  | 1989 ADDITIONAL | BULK N'HOUSE<br>1990 BULK N'HOUSE | 1990 B-T-S  | 1990 ADDITIONAL | BOLK W HOUSE     | 1991 BULK W'HOUSE | 1991 B-T-S       | 1991 ADDITIONAL  | BULK W'HOUSE | 1992 BULK W'HOUSE | 1992 B-T-S       | 1992 ADDITIONAL<br>BULK W'HOUSE | POTENTIAL INCOME | LESS VACANCY @ 5% | NET OPERATING INCOME |

### Exhibit V-6A2 SILO BEND LAND JOINT VENTURE PROJECTED CASH FLOWS TO USF&G (4-YEAR)

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| NET OPERATING INCOME   | 0                                    | 0                                 | 999,994   | 2,658,551                               | 3,888,598 | 5,850,007          | 6, 126, 215 | 6,412,160 | 6, 708, 330 | 7,015,234                             | 7, 333, 411                |
|--|--------------------------------------|-----------------------------------|---|---|-----------|--------------------|-------------|-----------|-------------|---------------------------------------|----------------------------|
| DEBI SERVICE (3)   | o                                    |                                   | 984,876   | 2,499,847                               | 3,613,879 | 5,406,256          | 5,406,256   | 5,406,256 | 5, 406, 256 | 5,406,256                             | 5,406,256                  |
| CASH FLOW FROM OPERATION   | 0                                    | 0                                 | 15,117  | 158,704                                 | 274,720   | 443,751            | 719,959     | 1,005,904 | 1,302,073   | 1,608,978                             | 1,927,155                  |
| CASH FLOW DISTRIBUTION  LAND DEVELOPER  LAND PARTNER-(USF&G)  25%  | 0 0                                  | 0 0                               | 11,338<br>3,779   | 119,028<br>39,676                       | 206,040   | 332,813<br>110,938 | 539,969     | 754,428   | 976,555     | 1,206,734                             | 1,445,366.<br>481,789<br>' |
| LAND BUDGET (FUNDED BY LAND PARTNER)-(USF&G)  LAND ACQUISITION & INFRASTRUCTURE 11,030,000  REAL ESTATE TAXES  240,000                         |                                      |                                   |   |   |           |                    |             |           |             | . •                                   |                            |
| LAND PARINER CASH OUTFLOW (11,390,000)   | ! c                                  |                                   |   |   |           |                    |             |           |             |                                       |                            |
| LAND PARTNER CASH REPAID-(USFEG)  LAND PROCEEDS [INCL. 10% PREFERED RETURN]  LAND PARTNER CASH FLOW  LESS REAL ESTATE TAXES ON VACANT LAND (2) | \$2,623,765 \$3<br>\$0<br>(\$50,000) | 3,809,706 \$<br>\$0<br>(\$39,529) | 765 \$3,809,706 \$3,174,755 \$5,081,894<br>\$0 \$3,779 \$39,676<br>000) (\$39,529) (\$20,234) (\$10,237 | \$5,081,894<br>\$39,676<br>(\$10,237)   | 968, 680  | \$110,938          | \$179,990   | \$251,476 | \$325,518   | \$402,245                             | \$481,789                  |
| LAND PARINER CASH FLOW & LAND PROCEEDS-(USF&G)   | 0 \$2,573,765 \$3                    | \$ 171,017,                       | 3,158,300   | 765 \$3,770,177 \$3,158,300 \$5,111,333 | \$68,680  | \$110,938          | \$179,990   | \$251,476 | \$325,518   | \$402,245                             | \$481,789                  |
| SALE 1998 SALE PRICE USING 1999 NOI CAPPED @ LESS TRANSACTION COSTS OF LESS REPAYMENT OF DEBT  | \$0.6<br>\$0.5                       |                                   |   |   |           |                    | •           | -         | •           | 81,482,345<br>2,444,470<br>54,062,563 |                            |
| NET SALE PROCEEDS  | •                                    |                                   | ,   |   |           |                    | v           | \$        |             | 24,975,311                            |                            |
| LESS VACANCY & 5% PROJECTED CASH FLOW  | Ö                                    |                                   | 52, 631   | 139,924                                 | 204, 663  | 307, 895           | 322, 432    | 337,482   | 353,070     | 369, 223                              | 385, 969                   |
| TO USF4G LAND PARINER SHARE OF SALE PROCEEDS-(USF4G)   |                                      |                                   |   |   |           |                    |             |           |             | 6,243,828                             | -                          |
| SUM OF ALL LAND PARTNER CASH FLOWS-(USF&G) (11,390,000) 2,573,   | 765                                  | 3,770,177                         | 3,158,300   | 5,111,333                               | 68, 680   | 110,938            | 179, 990    | 251,476   | 325,518     | 6,646,072                             |                            |

16.8%

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SILO BEND L'AND JOINT VENTURE
PROJECTED LAND DEVELOPMENT SCHEDULE (5-YEAR)

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| 1999                                     | 860,869           | 290,000     | 232, 699        | 698,098                           | 580,000       | 410, 249         | 442, 129         | 698,098           | 290,000          | 232, 699          | 688,790                           | 829,400          | 232, 699                        | 497,350     | 883,559                         | 7,703,867        | 385, 193          | 7, 318, 673             |
|--|-------------------|-------------|-----------------|-----------------------------------|---------------|------------------|------------------|-------------------|------------------|-------------------|-----------------------------------|------------------|---------------------------------|-------------|---------------------------------|------------------|-------------------|-------------------------|
| 1998                                     | 664,855           | 280,000     | 221, 618        | 664,855                           | 260,000       | 390, 713         | 421,075          | 664,855           | 280,000          | 221, 618          | 655,990                           | 800, 800         | 221, 618                        | 480,200     | 841,485                         | 7,369,683        | 368,484           | 7,001,199 7,318,673     |
| 1997                                     | 633, 195          | 270,000     | 211,065         | . 633, 195                        | 540,000       | 372,108          | 401,024          | 633, 195          | 270,000          | 211,065           | 624,753                           | 772,200          | 211,065                         | 463,050     | 801,414                         | 7,047,329        | 352,366           | 6, 694, 962             |
| 1996                                     | 603, 043          | 260,000     | 201,014         | 603, 043                          | 520,000       | 354,388          | 381,927          | 603, 043          | 260,000          | 201,014           | 595, 002                          | 743, 600         | 201,014                         | 445,900     | 763,251                         | 6, 736, 242      | 336, 812          | 6, 399, 430             |
| 1995                                     | 574,327           | 250,000     | 191,442         | 574, 327                          | 500,000       | 337, 513         | 363,740          | 574,327           | 250,000          | 191,442           | 566, 669                          | 715,000          | 191,442                         | 428,750     | 726,906                         | 6,435,885        | 321,794           | 6,114,091               |
| 1994                                     | 546,978           | 240,000     | 182, 326        | 546, 978                          | 480,000       | 321,441          | 346,419          | 546,978           | 240,000          | 182, 326          | 539, 685                          | 686,400          | 182,326                         | ٥           | 0                               | 5,041,856        | 252,093           | 4,789,763               |
| 1993                                     | 520, 931          | 230,000     | 173,644         | 520, 931                          | 460,000       | 306, 134         | 329,923          | 520,931           | 230,000          | 173, 644          | LEASE-UP<br>O                     | LEASE-UP         | DEASE-UP                        |             | 0                               | 3,466,138        | 173,307           | 2, 302, 224 3, 292, 831 |
| 1992                                     | 496,125           | 220,000     | 165,375         | 496, 125                          | 440,000       | 291,556          | 314,213          | LEASE-UP          | LEASE-UP         | LEASE-UP          | CONSTRUCTIO                       | CONSTRUCTIO<br>0 | CONSTRUCTIO<br>0                | 0           | 0                               | 2,423,394        | 121,170           | 2,302,224               |
| 1991                                     | 472,500           | 210,000     | 157,500         | LEASE-UP<br>0                     | LEASE-UP<br>0 | LEASE-UP<br>0    | LEASE-UP<br>0    | CONSTRUCTIO       | CONSTRUCTIO<br>0 | CONSTRUCTIO<br>0. | ٥                                 | ٥                |                                 | 0           | 0                               | 840,000          | 42,000            | 798,000                 |
| 1990                                     | LEASE-UP          | lease-up    | LEASE-UP<br>0   | CONSTRUCTIO<br>0                  | CONSTRUCTIO   | CONSTRUCTIO<br>0 | CONSTRUCTIO<br>0 |                   | ٥                | 0                 |                                   |                  | 0                               |             | 0                               |                  | 0                 | o                       |
| 1989                                     | CONSTRUCTIO       | CONSTRUCTIO | CONSTRUCTIO     | ā                                 | ō             | 0                | 0                | 0                 | 0                | Ö                 | 0                                 | 0                |                                 |             |                                 | 0                | 0                 | 0                       |
| TOTAL PROJECT COST (1) (BUILDING + LAND) | 4,529,407         | 1,839,802   | 1,509,802       | 4,818,848                         | 3, 905, 565   | 2,831,876        | 2, 236, 337      | 5,129,057         | 2,073,511        | 1,709,686         | 5,388,882                         | 6,694,263        | 1,939,534                       | 3, 122, 274 | . 6, 912, 697                   | 54,641,541       |                   |                         |
| AREA (SF)                                | 120,000           | 40,000      | 40,000          | 120,000                           | 80,000        | 70, 520          | 30,000           | 120,000           | . 40, 000        | 40,000            | 118,400                           | 114,400          | 40, 000                         | 68, 600     | 151,880                         | 1,193,800        |                   | ы                       |
| BUILDING TITLE                           | 1989 BULK W'HOUSE | 1989 B-T-S  | 1989 ADDITIONAL | BULK W'HOUSE<br>1990 BULK W'HOUSE | 1990 B-T-S    | 1990 ADDITIONAL  | 1990 RETAIL      | 1991 BULK W'HOUSE | 1991 B-T-S       | 1991 ADDITIONAL   | BULK W'HOUSE<br>1992 BULK W'HOUSE | 1992 B-T-S       | 1992 ADDITIONAL<br>BULK W'HOUSE | 1993 B-T-S  | 1993 ADDITIONAL<br>BULK W'HOUSE | POTENTIAL INCOME | LESS VACANCY @ 5% | NET OPERATING INCOME    |

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| NET OPERATING INCOME   |                                      | ٥                             | 0                          | 798,000                        | 2,302,224                      | 3,292,831 4,789,763            |                   | 6,114,091 | 6,399,430 | 6, 694, 962          | 7,001,199                             | 7,318,673           |
|--|--------------------------------------|-------------------------------|----------------------------|--------------------------------|--------------------------------|--------------------------------|-------------------|-----------|-----------|----------------------|---------------------------------------|---------------------|
| DEBT SERVICE (3)   |                                      | 0                             | 0                          | 787,901                        | 2,167,164                      | 3,058,389                      | 4,460,657         | 5,464,154 | 5,464,154 | 5,464,154            | 5,464,154                             | 5,464,154           |
| CASH FLOW FROM OPERATION   | •                                    | 0                             | 0                          | 10, 099                        | 135,060                        | 234,442                        | 329, 106          | 649,937   | 935,275   | 1,230,808            | 1,537,044                             | 1,854,519           |
| CASH FLOW DISTRIBUTION LAND DEVELOPER-(USF4G) LAND PARTNER 25  | 75 <b>%</b><br>25 <b>%</b>           | 0 0                           | . ••                       | 7,574                          | 33,765                         | 175,832<br>58,611              | 246,830<br>82,277 | 487,452   | 701,457   | 923, 106<br>307, 702 | 1,152,783<br>384,261                  | 1,390,890           |
| LAND BUDGET (FUNDED BY LAND PARTNER-USFEG) LAND ACQUISITION & INFRASTRUCTURE Real Estate Taxes Finance Fees                                    | 11, 030, 000<br>119, 999<br>240, 000 |                               |                            | ,                              |                                |                                |                   |           | ٠         |                      |                                       |                     |
| LAND PARINER CASH OUTFLOW  | (11, 389, 999)                       |                               |                            |                                |                                |                                |                   |           |           |                      |                                       |                     |
| LAND PARTNER CASH REPAID-(USF&G)  LAND PROCEEDS [INCL. 10% PREFERED RETURN]  LAND PARTNER CASH FLOW  LESS REAL ESTATE TAKES ON VACANT LAND (2) | :TURN]<br>ID (2)                     | 2,099,011 3,<br>0<br>(50,000) | 3,469,372<br>0<br>(41,623) | 2,539,804<br>2,525<br>(15,482) | 3,810,722<br>33,765<br>(9,660) | 3,387,855<br>58,611<br>(3,234) | 82,277            | 162,484   | 233,819   | 307,702              | 384,261                               | 463, 630            |
| LAND PARTNER CASH FLOW & LAND PROCEEDS-(USF&G)   | 0                                    | 2,049,011 3,                  | 3,427,749                  | 2,526,847                      | 3,834,827                      | 3,443,231                      | 82,277            | 162,484   | 233,819   | 307,702              | 384,261                               | 463, 630            |
| SALE 1998 SALE PRICE USING 1999 NOI CAPPED LESS TRANSACTION COSTS OF LESS REPAYMENT OF DEBT  | САРЕБ 0                              | 9.08<br>3.08                  |                            |                                |                                | ,                              |                   |           |           |                      | 81,318,594<br>2,439,558<br>54,641,541 | ·*<br>· · · · · · · |
| NET SALE PROCEEDS  |                                      |                               |                            |                                |                                |                                |                   |           |           |                      | 24,237,495                            |                     |
| LAND PARTNER SHARE OF SALE PROCEEDS-(USF4G)  |                                      |                               |                            |                                |                                |                                |                   |           |           |                      | 6,059,374                             |                     |
| SUM OF ALL LAND PARTNER CASH FLOWS-(USF6G)   | (11,389,999) 2,049,011               |                               | 3,427,749                  | 2,526,847                      | 3,834,827                      | 3,443,231                      | 82,277            | 162,484   | 233, 819  | 307,702              | 6,443,635                             |                     |
| IRR  | 16.0%                                |                               |                            |                                | · .                            |                                |                   |           |           |                      |                                       |                     |

### Exhibit V-6C

### SENSITIVITY ANALYSIS LAND JOINT VENTURE - 5 YEAR SCHEDULE

|                         |       | Rental Escalation |                 |
|-------------------------|-------|-------------------|-----------------|
| Overall  <br>  Cap Rate | 3.0%  | 5.0%              | 7.0%            |
| 9.5%                    | 15.8% | 15.4%             | <br>15:0%  <br> |
| 9.0%                    | 16.4% | 16.0%             | 15.6%  <br>     |
|                         | 17.0% | 16.7%             | <br>16.3%  <br> |
|                         |       |                   |                 |

### SENSITIVITY ANALYSIS LAND JOINT VENTURE - 4 YEAR SCHEDULE

| !                     | <u> </u>        | Rental Escalation | ]          |
|-----------------------|-----------------|-------------------|------------|
| Overall<br>  Cap Rate | <br>            | 5.0%              | 7.0%  <br> |
| <br>  9.5%<br>        | <br>  14.0%<br> | 16.2%             | 18.1%      |
| <br>  9.0%<br>        | <br>  14.8%<br> | 16.8%             | 18.7%      |
| <br>  8.5%<br>        | <br>  15.5%<br> | 17.5%             | 19.3%      |
|                       | [               |                   |            |

- Note: (1) The project cost is calculated as the sum of the building cost and the land cost. Building cost is calculated as the building square feet times the per square foot cost of construction in the year the building is to be constructed. Land cost is calculated as the project's pro rata share of the total land cost (on a square foot of building basis) inflated at 10% per year.
  - (2) We assume that real estate taxes on the vacant land are \$50,000 in the first year. They are then reduced each year on a pro-rata basis. For simplicity, the real estate taxes are expensed rather than capitalized into the land cost. The capital partner only is assumed to cover the real estate tax expense in the first years before any cash flow exists.
  - (3) Debt service is calculated as 10.0% interest only on the total cost of buildings completed in the specified year.

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